OUR GLOBAL IMPACT 2022

DELIVERING POSITIVE IMPACT FOR NEARLY 60 YEARS
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A MESSAGE FROM OUR CEO

Our Global Impact is a year in the life of Palladium. This publication reflects who we are and what we do, measured by the impact we have on the world.

2022 promised a near return to normal for much the world, but instead, we were shocked by the Russian invasion of Ukraine – a crisis that’s rightly captured the attention and resources of our clients, partners, and employees. I am enormously proud of our people and the many ways they’ve contributed to the response in Ukraine and its ripple effects across the globe.

This war has served to reinforce how interconnected we all are; how a grain shortage in Eastern Europe can affect a family’s sustenance in Africa, or how oil supplies can intensify a cost of living crisis in the UK. It reminds us that solutions to our greatest challenges must be both deeply local and relentlessly global; that cooperation is the only way.

Each year, we choose a theme for Our Global Impact that represents our accomplishments as we reflect and our hopes as we look ahead. This year, our theme is Balance, and it’s something we all – individuals, organisations, governments, communities – are striving to achieve.

Balance is about effectiveness in the face of competing priorities; competing crises. Governments must balance the use of finite resources, at home and abroad, meeting today’s urgent needs while investing in the future. Businesses must balance wellness and productivity; sustainability and growth. Working on the ground in over 90 countries every day, Palladium projects are constantly balancing stakeholders, outcomes, and priorities.

You’ll see this theme reflected in the following sections as we explore and report on the impact of our global work in 2022. Most of all, I invite you to join us in building a more resilient, inclusive, and sustainable world.

Christopher Hirst
Chief Executive Officer, Palladium
**OUR IMPACT BY THE NUMBERS**

- **75,930,163** lives touched
- **67,300** organisations supported
- **2,576** partnerships established
- **668** policies developed or strengthened
- **17,566** small businesses with increased income
- **827,855** individuals with increased incomes
- **$701M** increase in household incomes
- **$679M**
- **11.3M** tonnes CO₂ captured/avoided
- **2,023,032** hectares being protected/restored
- **21,128,970** relief and medical items delivered
- **2,8B** investment catalysed
  - **$0.7B** (25%) public
  - **$2.1B** (75%) private
- **75,930,163** lives touched

*All currencies are in Australian dollars*
This number is everything to us. Who we are and what we do all culminate in a single metric – the number of human lives we’ve impacted for the better.

Some of these lives were touched directly, like the smallholder farmers we mobilised capital to support through Our Kenya Investment Mechanism project. Others were indirect, like the citizens of Pimpri-Chinchwad and Thane, India, where our management of transformational social projects is having a city-wide impact.

76 million is a difficult number to fathom, and it pales in comparison to the scale of the challenges we’re facing as a planet. 89 million displaced persons due to conflict or natural disaster (1% of the global population); 689 million people living in extreme poverty; 220 million unemployed. We read these numbers in headlines as decision-makers struggle to prioritise the allocation of finite resources, balancing urgent needs such as unemployment, housing, and disaster relief against looming catastrophes like the climate crisis.

The benefit of having people on the ground in over 90 countries is that we see first-hand what these numbers mean on a human level, and often we see clearly what needs to be done. From Ukrainian refugees to Indonesian school children, from Peruvian cocoa farmers to the UK’s long-term unemployed, there’s a story behind every one of the 76 million lives we’ve touched in 2022 and countless stories yet to be told.

“With people on the ground in over 90 countries, we can see first-hand what these numbers mean on a human level.”
The resources exist to tackle every challenge we face without exception. Even the desire exists amongst the many governments, corporations, investors, and philanthropists standing with funds at the ready.

The question of “who’s going to pay” has long been answered, but the “how” isn’t always clear. From philanthropy to core business operations, we need to make saving the world an investable opportunity. We need vehicles, mechanisms, and reporting in place to help funders assess the risks and understand the returns, both in terms of profit and impact.

Palladium has become excellent at making impact investible, finding investors, structuring relationships, and guaranteeing impact on the ground. That’s what we mean when we talk about “catalysing” investment; it’s the funding that’s been made possible by Palladium’s support. This includes capital mobilised through (1) our donor-funded development projects; (2) our dedicated capital advisory team; and (3) Bamboo Capital Partners, our asset management arm.

In 2022, our impact in terms of investment catalysed nearly tripled from last year to over $2.8 Billion, of which $2.1 Billion is private capital.

Sustainable development needs policies and institutions in place to support it. Whether enacting government legislation or supporting changes to institutional strategies, standards, or regulations, our policy work provides clear direction for others to continue creating impact long after our contracts are complete.

It’s not always simple. Real, enduring change requires deep local knowledge and translating policy work into action takes time, patience, and respect. When it’s done right, a single policy developed or strengthened can stand to impact millions of lives.

In 2022, this was the case in Kenya, where our Health Policy Plus project supported the investment case to increase funding for family planning by 38% to nearly $11.3M. In Indonesia, our INOVASI program has worked directly with government ministries to reform the education sector, improving literacy and numeracy across a huge diversity of schools and districts.

Ultimately, policies are essential for ensuring that our work has a lasting impact, providing a roadmap for the effective use of resources and the enabling environment to address the most urgent needs of people and planet.

“All currencies are in Australian dollars

Bamboo is the asset management arm of Palladium’s impact investing business. Over the past 13 years, Bamboo has sourced game-changing companies to address underserved mass markets, helped investors to strengthen their businesses, and in turn, seen an increase of 48,000 jobs and touched 658 million lives.

Bamboo’s flagship platform is the SDG600, a coalition of private and public sector entities accelerating progress towards the UN’s Sustainable Development Goals.
Livelihoods are both the means and the end. 689 million people around the world live in extreme poverty. When it comes to sustainable impact, there’s no silver bullet, but an increase in income comes close. The effects of well-paid, meaningful work ripple through families, communities, and societies in a way that nothing else can, which is why the right to decent work is enshrined in constitutions across the globe and included in the UN’s Sustainable Development Goals.

It’s also why livelihoods are at the heart of so much of what we do. Whether in developed or developing markets, the key is to tackle the underlying issues while maintaining a practical, compassionate focus on individuals.

In Australia, this means matching seasonal workers from across the Pacific and Timor-Leste with seasonal jobs, bolstering the economy and providing critical income for workers and their families. The Palladium-managed Pacific Labour Facility has reached 35,000 workers this way.

In Malawi, where agriculture is the main industry, Feed the Future Malawi Ag Diversification (AgDiv) activity is empowering and supporting smallholder farmers to make their production more efficient, increasing incomes by improving the quality and quantity of their crops.

A $700M increase in household incomes isn’t enough, but for individuals and families living below the poverty line, the impact is real.

Many imagine that protecting and restoring nature means removing humans from the equation, but that’s not the reality on much of this planet. From the rainforests of the Amazon to the National Parks of the UK, people exist on the land, some of whom have been there for thousands of years.

They need to be able to do so sustainably. Palladium projects and partnerships are delivering deeply innovative, nuanced approaches to help landowners and communities curb deforestation, restore millions of hectares of woodland, peatland, and crucial forest, and do it all in a way that leaves people with better livelihoods than they had before. We’re making sustainability commercially viable, in real terms and in real time.

Our Partnerships for Forests project is incubating forest-friendly businesses in 15 countries, producing market-ready “forest partnerships” that create real value from sustainable land use.

Our Peru Cocoa Alliance project has shown former coca farmers how to sustainably cultivate cocoa and plantain.

Regeneration, our joint venture with Systemiq, is harnessing market demand to scale nature positive and low carbon commodity supply chains across the tropics.

Protecting and restoring nature is our best move in the fight against climate change, reducing the impact of people on planet by reshaping our engagement with the natural world.

<table>
<thead>
<tr>
<th>Individuals with increased incomes</th>
<th>$701M increase in household incomes</th>
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<th>11.3M</th>
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From the rainforests of the Amazon to the National Parks of the UK, people exist on the land.*
Small businesses are the driver and the heart of a thriving economy. Smallholder farmers supply a third of the world’s food, and local businesses create meaningful job opportunities that deepen a community and curb emigration.

Despite their importance and potential, many small businesses are unable to access capital, lines of credit, or loans from traditional banks. They need investment, structured with an understanding of how they operate and where their risks and potential lie.

In Guatemala, our Creating Economic Opportunities project is directly addressing the lack of jobs across the country by investing in small and medium-sized businesses and engaging with the private sector to upgrade infrastructure. Supporting local organisations like this gives more people the opportunity to build a life for themselves and their families in their own community.

Our capital advisory team connects businesses with the capital they need to finance their growth, arranging transactions that create both financial returns and social impact for investors.

Across the globe, many of the lives we’ve touched, household incomes we’ve increased, and capital we’ve mobilised has been through and in support of small businesses.

‘Working together’ may sound cliché, but finding ways to structure relationships between individuals, organisations, governments, and industries is far from trite. It’s a critical step on our path toward a more sustainable future, and it takes deep experience and local expertise.

In Egypt, where the government is pushing to modernise and grow the economy, our Trade Reform and Development project is partnering with both industry and government entities to increase Egypt’s exports and promote foreign direct investment from small and medium enterprises. In the past year alone, the project established 990 partnerships to strengthen the economy and bolster small businesses.

Our Market Development Facility connects individuals, businesses, governments, and NGOs with each other and with markets across the Indo-Pacific, revitalising the sugar industry in Fiji, creating employment opportunities in Sri Lanka, and empowering women in business in Pakistan.

Partnerships are cooperation. They’re resource-sharing; they’re capability-strengthening; when done right, they lighten the load and create impact that’s greater than the sum of its parts.
Headlines in 2022 were dominated by Ukraine, as the global community mobilised in response to one of the most significant humanitarian and refugee crises in recent memory. Coupled with global political instability, the effects of climate change, economic downturns, extreme weather events and ongoing population shifts, the need for humanitarian relief is acute across the globe.

From COVID-19 vaccines and personal protective equipment to hygiene kits and modular homes, our humanitarian teams delivered over 20 million items of medical equipment and supplies in 2022 and have responded to crises in Ukraine, Pakistan, Ethiopia, Tonga, and beyond.

Our Humanitarian and Stabilisation Operations Team works on behalf of the UK Government, which pledged over £220 million in assistance to Ukraine and delivered 398 tonnes of food aid, 23 armoured vehicles, and deployed humanitarian experts to assist with response efforts on an ongoing basis.

On the other side of the world, our Humanitarian Logistics Capability team supports the Australian Government across the Pacific and beyond, including managing the largest humanitarian warehouse in the Southern Hemisphere.

At its core, humanitarian aid is about ensuring that when disaster strikes, the right people get the help they need in the days and weeks that follow. It’s the difference between life and death.
OUR COMMITMENTS
Our Equity, Diversity, and Inclusion (EDI) journey has meant building EDI into the core of our business, from the heart of our corporate strategy to each and every project we undertake around the world.

While we know that organisations with improved diversity perform better and see higher financial returns, our commitment is more than that; it’s about creating an environment for our people, clients, and stakeholders where they feel welcome and able to bring their whole selves to work.

With a focus on employees, communities, supply chains, and thought leadership, we’ve implemented a comprehensive EDI roadmap applicable across the more than 90 countries in which we operate – not an easy task considering the many diverse cultures and contexts at play. But it’s one of the aspects of which we’re the proudest.

We’ve truly embodied the value of “One Palladium,” defining our values from the bottom up, and aligning them from headquarters across to our project offices across the globe. We’ve translated our global initiatives around equity, diversity and inclusion into local contexts at the project level and embedded them into business-as-usual practices.

While the makeup of our leadership team has become more diverse over the years, we’ve also witnessed a shift in our internal conversations. We celebrate Race, Ethnicity, and Culture Month, Pride, and International Women’s Day; dedicate a week to disability awareness; and continue to encourage and support our teams around the world to have open conversations on these topics.

We’ve decentralised accountability around equity, diversity and inclusion metrics, linking global key performance indicators to senior leaders’ pay, and hosted quarterly regional staff forums and equal pay reviews in an effort to ensure transparency and hold our leadership team accountable to the goals and targets we set, while also making it clear that EDI is everyone’s priority.

Since putting these initiatives in place, our equal pay gap has gone from 21% in some parts of the business down to less than 2% globally, with some parts of the business reporting a gap of 0%. We’ve also achieved gender parity among the senior leadership team and employees. But as we know, gender is just one piece of the inclusion jigsaw. Women are not a homogenous group, and gender parity does not equal diversity or inclusion when women are only being recruited and promoted from the same privileged backgrounds as their existing male counterparts.

Diversity of thought on the other hand, requires a far more intersectional approach, and one we’re working towards across all areas of the business.

We’re proud to report on these targets but we acknowledge that there’s still, and always, more work to be done. As we look ahead, we’re iterating on our approaches, from including equity throughout our strategies, to shifting recruitment practices, selection criteria, and dismantling unconscious biases.
Palladium’s path towards net zero began simply. Rather than wait for the perfect solution, we started where we could as soon as we could.

First, our teams came up with a simple way of calculating our total carbon emissions for 2019, with the ultimate goal of finding a way to offset those emissions. While many organisations and governments purchase carbon offsets or credits via third party vendors, we challenged ourselves to come up with a more ambitious, innovative, and impactful solution, and designed our own carbon offsetting project.

Working with local NGO Acaté Amazon Conservation, our project is regenerating 40 hectares of land in the Peruvian Amazon while training the local indigenous community in sustainable agroforestry practices, improving their livelihoods, and providing them with income-generating opportunities to preserve their culture. Since then, our means of measuring our carbon emissions have become more sophisticated. We’ve worked with external partners and updated our measurement processes to be as accurate and ambitious as possible, including all activities within both our financial and operational control.

Of course, measurement is a means to an end, and for us, that end is Net Zero by 2050, with accelerated emissions reduction targets approved by the Science Based Targets initiative along the way. These include cutting direct emission to power both our buildings and fleet in half and cut emissions from corporate business travel per employee in half by 2030.

The reality is that the climate crisis will not be solved by offsetting and carbon credits alone. Tackling climate change will and does require a massive shift across every sector, from public to private and beyond, in the ways in which we do business and go about our daily lives. Through a collection of local Net Zero Action Plans developed in 2022, we’re putting our focus and resources on carbon reduction.

We also focused part of our annual Challenge Fund on the theme ‘What is the Value of Nature?’ The Fund is designed to source innovative responses to global challenges, paid for from our own profit and implemented by our partners at Kyeema Foundation.

As a leader in environmental project management, we’re eager to demonstrate proof of concept for more ambitious solutions that achieve positive impact, while ensuring that we continue to walk the talk in alignment with our partners and clients around the world.
In 2020, we signed up to the United Nations Global Compact (UNGC), the world’s largest voluntary corporate sustainability initiative. Through its ten principles of responsible business, including human rights, labour, environment, and anti-corruption, the UNGC is a call to action for businesses and organisations to align operations and strategies with the UN’s Sustainable Development Goals (SDGs).

“In the wake of one of the most challenging periods in living memory, we believe that the values enshrined by the UN Global Compact and Sustainable Development Goals (SDGs) are ever more pertinent and sit yet more powerfully at the centre of the impact that Palladium delivers,” said our CEO Christopher Hirst at the time.

In 2021, we submitted our first global Communication of Progress, a report that brought together our global commitment to sustainable business through project work and corporate initiatives, detailing our ambition, approach, and impact, and how we will continue to push ourselves. But our work towards achieving the SDGs began long before then. The 17 “Global Goals” are embedded in nearly every one of our projects. No matter who we’re working with or where in the world our projects take place, we’re tackling these critical development outcomes. And while our projects support all of the SDGs, in 2022 we saw an emphasis on four specific goals: SDG 17 (Partnerships for the Goals), SDG 3 (Good Health and Well-Being), SDG 1 (No Poverty), and SDG 8 (Decent Work and Economic Growth).

Competing global crises have left a financing gap that now stands in the way of achieving the Goals by 2030. Closing that gap will require the type of global cooperation that the UN envisioned from the start. For us, that means harnessing the power of our global partnerships and building new ones across a multitude of sectors, and despite the myriad challenges, in 2022 alone we mobilised over $2.8B in capital, $2.1B of which was from the private sector.

This is proof that mobilising capital from the private sector for social impact is most certainly possible, and it’s working. In everything we do, we aspire to create enduring and positive impact, and embodying the values of the SDGs is a natural fit.

In all our work, we aspire to create enduring and positive impact, and embodying the values of the SDGs is a natural fit. The Goals recognise that ending poverty goes hand-in-hand with improving health and education, reducing inequality, and promoting economic growth, all while tackling climate change and preserving the natural world.

This is, of course, at the heart of our business and our work across the globe.

<table>
<thead>
<tr>
<th>SDG NO.</th>
<th>NAME</th>
<th>NO. OF PROJECTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>17</td>
<td>Partnerships for the Goals</td>
<td>110</td>
</tr>
<tr>
<td>3</td>
<td>Good health and Well-being</td>
<td>110</td>
</tr>
<tr>
<td>8</td>
<td>Decent Work and Economic Growth</td>
<td>92</td>
</tr>
<tr>
<td>1</td>
<td>No Poverty</td>
<td>88</td>
</tr>
<tr>
<td>9</td>
<td>Industry, Innovation and Infrastructure</td>
<td>79</td>
</tr>
<tr>
<td>5</td>
<td>Gender Equality</td>
<td>66</td>
</tr>
<tr>
<td>10</td>
<td>Reduced Inequalities</td>
<td>64</td>
</tr>
<tr>
<td>13</td>
<td>Climate Action</td>
<td>60</td>
</tr>
</tbody>
</table>

How Many Palladium Projects contribute to each SDG?
OUR WORK
Culturally and geographically diverse, our work across Africa is equally so, from partnerships with governments to supporting innovative investments in the technology, climate, and agriculture sectors.

**The Challenge Initiative - Monitoring and Evaluation**
- **Location**: Africa and Asia
- **Client**: ITAD
- **Purpose**: Supporting cost-efficiency and cost-benefit analyses of The Challenge Initiative, which aims to increase the uptake of family planning and the self-reliance of targeted cities in Africa and Asia in providing such services.
- **Sector**: Health

**Promoting Results and Outcomes Through Policy and Economic Levers (PROPEL) Health**
- **Location**: Global
- **Client**: United States Agency for International Development
- **Purpose**: Improving the enabling environment for equitable and sustainable health services, supplies, and delivery systems with a focus on family planning / reproductive health, primary healthcare, and integration with HIV and maternal and child health.
- **Sector**: Health

**Flagship Projects for Stakeholders Value Creation**
- **Location**: Chile, Peru, Australia, Ghana, South Africa Confidential
- **Client**: United States Agency for International Development
- **Purpose**: Assisting a mining company in developing a vision and framework that will serve as criteria for the selection of flagship projects in the host communities of their operating areas.
- **Sector**: Impact Measurements, Infrastructure

**Malawi Momentum Activity**
- **Location**: Malawi
- **Client**: United States Agency for International Development
- **Purpose**: Reducing maternal, child, and neonatal mortality by employing a multisectoral approach to scale up and improve access to quality health services in seven districts of Malawi with an intentional focus on youth and civil engagement.
- **Sector**: Health

**Global Fund Mali Supply Chain**
- **Location**: Mali
- **Client**: Global Fund
- **Purpose**: Conducting a warehousing and distribution costing assessment for the central medical store of Mali and evaluating their capacity needs for pharmaceutical storage over the next ten years.
- **Sector**: Health

**CATALYZE**
- **Location**: Global
- **Client**: United States Agency for International Development
- **Purpose**: Catalysing USD 2 billion in private capital, especially to underfinanced social sectors and higher risk countries across the globe. CATALYZE uses blended finance to develop commercially viable business models to create jobs, expand sustainable social services, optimise supply chains, and advance inclusive growth. Through various grants, CATALYZE supports micro, small, and medium-sized businesses around the world, with focuses on increasing women’s participation in the labour force and women’s entrepreneurship.

- **Organisations Supported**: 12K
- **Value of Small Businesses’ Increased Income**: $70M
- **Private Investment Catalysed**: $140M
- **Small Businesses with Increased Income**: 107
- **Partnerships Established**: 165
## Balance | Our Global Impact 2022

**Location**

**32 BALANCE | OUR GLOBAL IMPACT 2022**

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Client</th>
<th>Location</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>Transforming data is used to accelerate HIV and COVID-19 epidemic control, moving us from a culture of retrospective reporting to prospective and prescriptive analytics that allow service providers to provide targeted, yet differentiated, prevention and treatment services in the highest need sites.</td>
<td>United States Agency for International Development</td>
<td>Global</td>
<td>2024</td>
</tr>
<tr>
<td>Health and Impact Measurements</td>
<td>Meeting Targets and Maintaining Epidemic Control</td>
<td>Global Family Health International</td>
<td>Malawi</td>
<td>2024</td>
</tr>
<tr>
<td>Economic Growth and Governance</td>
<td>Investment Support Facility for Smallholder Inclusive Transactions</td>
<td>Malawi</td>
<td>Foundation for a Smoke-Free World</td>
<td>2024</td>
</tr>
<tr>
<td>Economic Growth</td>
<td>Adolescents and Children, HIV Incidence Reduction, Empowerment, and Virus Elimination (Achieve)</td>
<td>Global Fund</td>
<td>PACT</td>
<td>2024</td>
</tr>
<tr>
<td>Health</td>
<td>LAFIYA: Improving Maternal and Child Health and Nutrition in Tanzania</td>
<td>United States Agency for International Development</td>
<td>Tanzania</td>
<td>2023</td>
</tr>
<tr>
<td>Health</td>
<td>Health Policy Plus</td>
<td>United States Agency for International Development</td>
<td>Tanzania</td>
<td>2022</td>
</tr>
<tr>
<td>Health</td>
<td>Translating Data for Implementation</td>
<td>United States Agency for International Development</td>
<td>Tanzania</td>
<td>2024</td>
</tr>
<tr>
<td>Health and Impact Measurements</td>
<td>New Partners Initiative Expanding Health Initiatives (EXPAND)</td>
<td>United States Agency for International Development</td>
<td>Uganda</td>
<td>2024</td>
</tr>
<tr>
<td>Health</td>
<td>Integrated Health Systems Activity</td>
<td>United States Agency for International Development</td>
<td>Rwanda</td>
<td>2023</td>
</tr>
<tr>
<td>Health</td>
<td>Uganda Health Systems Strengthening</td>
<td>United States Agency for International Development</td>
<td>Uganda</td>
<td>2024</td>
</tr>
</tbody>
</table>

**LAFIYA**

**2020 → 2027**

**Location**

**Nigeria**

**Client**

**UK Foreign, Commonwealth & Development Office**

**Purpose**

Nigeria has some of the most significant health challenges in the world and continues to record some of the highest global burdens for maternal and child morbidity and mortality. LAFIYA aims to address these challenges by encouraging contractors to undertake a technical due diligence on two potential grantees for their work in the country. LAFIYA continues to record some of the highest global burdens for maternal and child morbidity and mortality. LAFIYA aims to address these challenges by encouraging contractors to undertake a technical due diligence on two potential grantees for their work in the country. LAFIYA continues to record some of the highest global burdens for maternal and child morbidity and mortality. LAFIYA aims to address these challenges by encouraging contractors to undertake a technical due diligence on two potential grantees for their work in the country.

**39M Lives Touched**

<table>
<thead>
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<th>Purpose</th>
<th>Client</th>
<th>Location</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Growth and Governance</td>
<td>Advancing Forest Sector Transformation</td>
<td>Norwegian Ministry of Climate and Environment</td>
<td>Tanzania</td>
<td>2021</td>
</tr>
<tr>
<td>Environment</td>
<td>Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve process and national linkages that will ultimately lead to a more coherent and sustainable country response to epidemics.</td>
<td>United States Agency for International Development</td>
<td>Malawi</td>
<td>2022</td>
</tr>
<tr>
<td>Health and Innovative Finance</td>
<td>IFANZ: Supporting countries to realise the power of data as actionable evidence that can improve programs, policies, and, ultimately, health outcomes.</td>
<td>United States Agency for International Development</td>
<td>Malawi</td>
<td>2022</td>
</tr>
<tr>
<td>Health</td>
<td>Promoting sustainable financing strategies and ensuring that the Rwandan population has access to quality health services that meet the established minimum standards.</td>
<td>United States Agency for International Development</td>
<td>Rwanda</td>
<td>2022</td>
</tr>
<tr>
<td>Health</td>
<td>Strengthening health systems that are critical for delivering high-quality health services by improving leadership, management, and accountability across public and private health sectors.</td>
<td>United States Agency for International Development</td>
<td>Malawi</td>
<td>2024</td>
</tr>
</tbody>
</table>

**ANALYSIS OF DETERMINANTS AND CONSTRAINTS OF FOREIGN INVESTMENTS TO TANZANIA**

**2022 → 2023**

**Location**

**Tanzania**

**Client**

**IFC Worldwide Limited**

**Purpose**

Conducted a study to understand from firms and investors what the key factors and binding constraints are that attract or deter prospective investors from considering Tanzania as a Foreign Direct Investment destination.

**48 Policies Developed or Strengthened**

**ASSESSMENT OF THE ETHIOPIA REDD+ INVESTMENT PROGRAM**

**2022 → 2023**

**Location**

**Ethiopia**

**Client**

**Norwegian Ministry of Climate and Environment**

**Purpose**

Developing analysis, findings, and recommendations for improvements to Ethiopia’s REDD+ Investment Program: Advancing Forest Sector Transformation, Climate and Environment, Nature-Based Solutions.

**DILIGENCE OF APPLICANTS TO GSMA CENTRAL INNOVATION FUND**

**2022 → 2023**

**Location**

**Myanmar, Somalia**

**Client**

**GSMA Mobile for Development Foundation**

**Purpose**

Assisted in procuring and managing two contractors to undertake a technical due diligence on two potential grantees for their work in the country.

**OPPORTUNITIES FOR THE CENTRE FOR THE PROMOTION OF IMPORTS WITH THEMATIC FOCUS ON YOUTH**

**2022 → 2023**

**Location**

**Morocco, Senegal, Uganda**

**Client**

**Netherlands Enterprise Agency**

**Purpose**

Carried out a study to support the design of new projects focusing on decent youth employment in Senegal, Morocco, and Uganda to identify the most promising opportunities for The Centre for the Promotion of Imports from developing countries to make an impactful contribution.

**IMPART PROGRAM DESIGN**

**2021 → 2022; 2023**

**Location**

**Global**

**Client**

**Global Impact Assets Partners**

**Purpose**

Assisting in the design of various impact programs.

**317K Lives Touched**

**DATA FOR IMPACT**

**2018 → 2023**

**Location**

**Global**

**Client**

**University of North Carolina**

**Purpose**

Supporting countries to utilise the power of data as actionable evidence that can improve programs, policies, and, ultimately, health outcomes.

**Sector**

**Measuring Impact**

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**317K Lives Touched**

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**“All currencies are in Australian dollars**
EGYPT TRADE
2021 ● ● ● ● 2026
Location: Egypt
Client: United States Agency for International Development
Purpose: Providing support to increase the exports from small and medium-sized enterprises (SMEs) by building export capacity of SMEs, strengthening public and private trade support institutions, and improving the trade and investment environment.
Sector: Economic Growth

GLOBAL FUND - SUPPLY CHAINS AND HEALTH SERVICES
2021 ● ● 2023
Location: Global
Client: Global Fund
Purpose: Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.
Sector: Health

TRANSFORMING THE ECONOMY THROUGH CLIMATE SMART AGRIBUSINESS (NO-TEC)
2015 ● ● ● 2022
Location: Uganda
Client: UK Foreign, Commonwealth & Development Office
Purpose: Increased the incomes and climate resilience of small farmers by attracting agribusiness investment and stimulating market linkages.
Sector: Economic Growth

PARTNERSHIPS FOR FORESTS
2016 ● ● 2023
Location: Global
Client: UK Foreign, Commonwealth & Development Office
Purpose: Incentivizing sustainable forestry using investment models the private sector, governments, and communities can use to improve returns on commodities.
Sector: Environment, Governance

PARTNERSHIP TO ENGAGE, REFORM, AND LEARN - ENGAGED CITIZENS
2016 ● ● 2023
Location: Nigeria
Client: UK Foreign, Commonwealth & Development Office
Purpose: Supporting transformative reforms in service delivery processes by facilitating partnerships between citizen groups, legislators, and government at local, state, and federal levels.
Sector: Governance

ANTICORRUPTION EVIDENCE PROGRAMME
2016 ● ● 2022
Location: Nigeria
Client: The School of Oriental & African Studies, University of London
Purpose: Provided policy advice and communications support to The School of Oriental & African Studies, University of London-managed Anti Corruption Evidence Programme, which delivers practical research on ‘what works’ to tackle corruption in developing countries.
Sector: Economic Growth and Governance

IMPROVING MARKET SYSTEMS FOR AGRICULTURE
2016 ● ● 2022
Location: Rwanda
Client: UK Foreign, Commonwealth & Development Office
Purpose: Supported impact investments into businesses that reach the underserved as consumers, suppliers, distributors, or employees in some of the world’s poorest and most fragile states.
Sector: Economic Growth

INVESTMENT MOBILISATION FOR PROSPERITY AND CATALYTIC TRANSFORMATION (IMPACT)
2019 ● ● 2023
Location: Sub-Saharan Africa and South Asia
Client: UK Foreign, Commonwealth & Development Office
Purpose: Supporting impact investments into businesses that reach the underserved as consumers, suppliers, distributors, or employees in some of the world’s poorest and most fragile states.
Sector: Economic Growth

TRANSPARENCY AND ACCOUNTABILITY FOR IMPROVED SERVICE DELIVERY AND ECONOMIC DEVELOPMENT
2019 ● ● 2024
Location: Malawi
Client: UK Foreign, Commonwealth & Development Office
Purpose: Identifying areas for economic development and service delivery through the implementation of issue-based projects.
Sector: Economic Growth and Governance

FOREST LAW ENFORCEMENT GOVERNANCE AND TRADE ACTION PLAN FACILITATION
2019 ● ● 2023
Location: Cameroon, Congo, Ghana, Guinea, Liberia
Client: UK Foreign, Commonwealth & Development Office
Purpose: Catalyzing the Voluntary Partnership Agreement between the country’s government and the European Union, with the ultimate goal of creating a sustainable timber licensing system, which reduces the illegal use of forest resources.
Sector: Environment

SKILLS FOR PROSPERITY – GLOBAL EDUCATION AND SKILLS HUB
2019 ● ● 2023
Location: Brazil, Egypt, Indonesia, Kenya, Malaysia, Mexico, Nigeria, Philippines, South Africa
Client: UK Foreign, Commonwealth & Development Office
Purpose: Supporting the in-country programs, advising on the delivery of the program, managing the program implementation on a day-to-day basis, and acting on behalf of the UK-Foreign, Commonwealth & Development Office.
Sector: Economic Growth, Education and Workforce Development

MOBILE FOR DEVELOPMENT CENTRAL INNOVATION FUND MANAGER
2020 ● ● 2023
Location: Africa and Asia
Client: GSMA
Purpose: Providing robust risk and fund management expertise to the GSMA, and supporting the GSMA with the identification, selection, and funding of innovative digital solutions that have the power to make transformative impact and reduce inequalities in emerging markets.
Sector: Economic Growth, Education and Workforce Development, Environment, Governance, Inclusive Growth, and Innovative Finance
GLOBAL FUND PRIVATE SECTOR ENGAGEMENT STRATEGIC INITIATIVE
2021 - 2023
Location Botswana, Democratic Republic of Congo, Malawi, Namibia, Niger, Nigeria, Pakistan, Philippines, South Sudan
Client Global Fund
Purpose Supporting grant recipient countries to harness private sector actors in country to deliver more impactful responses to the three diseases: HIV, Malaria, and Tuberculosis.
Sector Economic Growth

TECHNICAL ASSISTANCE IN SUPPORT OF THE EDUCATION SECTOR IN SIERRA LEONE
2017 - 2022
Location Sierra Leone
Client Proman Group
Purpose Provided Sierra Leone’s relevant institutions with technical assistance to strengthen their management capacity and deliver educational services.
Sector Education and Workforce Development, Governance

TECHNICAL ASSISTANCE FOR THE EMPLOYMENT PROMOTION THROUGH SMALL, MEDIUM- AND MEDIUM-SIZED ENTERPRISES SUPPORT PROGRAMME
2018 - 2022
Location South Africa
Client European Union
Purpose Supported inclusive and sustainable economic growth and employment creation in South Africa. Contributed to the target of reducing the official unemployment rate from 25% to 14% by 2030.
Sector Economic Growth

TECHNICAL ASSISTANCE TEAM FOR THE DINU PROGRAMME – UGANDA
2017 - 2024
Location Uganda
Client Proman Group
Purpose Consolidating stability in northern Uganda, eradicating poverty and under-nutrition, and strengthening the foundations for sustainable and inclusive socio-economic development.
Sector Economic Growth and Governance

ENERGY ENTREPRENEURS GROWTH
2018 - 2025
Location Global
Client Shell Foundation
Purpose Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.
Sector Capital Advisory

SUPPORTING LOCAL BANKS AND COMPANIES TOWARDS THE DEVELOPMENT OF ENERGY EFFICIENCY AND RENEWABLE ENERGY EFFICIENCY AND RENEWABLE ENERGY PROJECT
2017 - 2022
Location South Africa
Client South African National Energy Development Institute (South African National Energy Development Institute)
Purpose Supporting local banks and companies in South Africa towards the development of Energy Efficiency and Renewable Energy with a social impact.
Sector Economic Growth and Environment

PROGRAMME FOR SUPPORTING RENEWABLE ENERGY AND PROMOTING GENDER EQUALITY IN EGYPT
2019 - 2023
Location Egypt
Client European Bank for Reconstruction and Development
Purpose Undertaking a market study and providing technical assistance to promote women’s economic opportunities in the renewable energy sector in Egypt.
Sector Inclusive Growth

ECONOMIC GROWTH
2019 - 2025
Location Netherlands, Zambia
Client European Union
Purpose Contributed to efficient and effective programming and implementation of EITI funded projects and programs by the NAO.
Sector Economic Growth

GLOBAL FUND OXYGEN SUPPLY
2018 - 2022
Location Global
Client Netherlands, Zambia
Purpose Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.
Sector Health, Logistics

SUPPORT TO THE OFFICE OF THE NATIONAL AUTHORISING OFFICER OF THE EUROPEAN DEVELOPMENT FUND
2018 - 2022
Location Global
Client Netherlands, Zambia
Purpose Contributed to efficient and effective programming and implementation of EITI funded projects and programs by the NAO.
Sector Economic Growth

MALAWI RURAL MICROFINANCE PROGRAMME
2019 - 2025
Location Malawi
Client Malawi
Purpose Lending on digital health and analytics to harness the power of data for information use.
Sector Health and Measuring Impact

RAPID EVIDENCE ASSESSMENT UPSTREAM MIGRATION
2021 - 2022
Location Bangladesh, Ethiopia, Iran, Iraq, Philippines, Somalia, Sudan, Vietnam
Client Development Alternatives Incorporated
Purpose Reviewed the effectiveness of upsurge migration interventions eligible for Official Development Assistance in tackling irregular migration.
Sector Governance, Law & Justice

SKILLS FOR PROSPERITY
2020 - 2023
Location Nigeria
Client UK Foreign, Commonwealth & Development Office
Purpose Providing necessary training, technical support, and capacity building to strengthen government and private sector systems and processes to institutionalise a National Apprenticeship and Training System.
Sector Economic Growth

GHANA JOBS AND ECONOMIC TRANSFORMATION PROGRAMME
2020 - 2025
Location Ghana
Client UK Foreign, Commonwealth & Development Office
Purpose Contributing towards economic transformation in Ghana, creating more jobs, and supporting inclusive growth and poverty reduction, while exploring opportunities for climate-friendly interventions.
Sector Economic Growth and Inclusive Growth

REGENERATION - COVID-19 AFRICA RESPONSE AND REBUILD FACILITY
2020 - 2022
Location Ethiopia, Ghana, Kenya, Liberia, Sierra Leone, Uganda
Client German Federal Ministry for the Environment
Purpose Supported environmentally sustainable businesses with the aim of protecting at-risk value chains and safeguarding the forest-dependent communities who rely upon them for income.
Sector Economic Growth, Environment

EARLY CHILDHOOD DEVELOPMENT BUSINESS CASE
2020 - 2022
Location Rwanda
Client United Nations Children’s Emergency Fund
Purpose Developed a business case for Early Childhood Development, guided by policy documents and engagement with stakeholders in the tea sector.
Sector Economic Growth

TECHNICAL DUE DILIGENCE R3
2021 - 2022
Location Kenya
Client GSMA
Purpose Supported GSMA Innovation Fund’s review of grantees during their second funding round for Digital Urban Services, which aims to support startups crystallising ideas into projects and services.
Sector Economic Growth, Environment, Health

GLOBAL FUND OXYGEN SUPPLY
2018 - 2022
Location Global
Client Netherlands, Zambia
Purpose Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.
Sector Health, Logistics

SUPPORT TO THE OFFICE OF THE NATIONAL AUTHORISING OFFICER OF THE EUROPEAN DEVELOPMENT FUND
2018 - 2022
Location Global
Client Netherlands, Zambia
Purpose Contributed to efficient and effective programming and implementation of EITI funded projects and programs by the NAO.
Sector Economic Growth

GLOBAL FUND OXYGEN SUPPLY
2018 - 2022
Location Global
Client Netherlands, Zambia
Purpose Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.
Sector Health, Logistics

BRAC SERVICING
2017 - 2025
Location Myanmar, Tanzania, Uganda
Client BRAC
Purpose Supporting multiple BRAC country offices in post investment support services.
Sector Capital Advisory

KENYA HEALTH MANAGEMENT INFORMATION SYSTEMS III
2021 - 2023
Location Kenya
Client U.S. Department of Health and Human Services (HHS)
Purpose Leveraging on digital health and analytics to harness the power of data for information use.
Sector Health and Measuring Impact

RAPID EVIDENCE ASSESSMENT UPSTREAM MIGRATION
2021 - 2022
Location Bangladesh, Ethiopia, Iran, Iraq, Philippines, Somalia, Sudan, Vietnam
Client Development Alternatives Incorporated
Purpose Reviewed the effectiveness of upsurge migration interventions eligible for Official Development Assistance in tackling irregular migration.
Sector Governance, Law & Justice

SUPPORTING LOCAL BANKS AND COMPANIES TOWARDS THE DEVELOPMENT OF ENERGY EFFICIENCY AND RENEWABLE ENERGY
2017 - 2022
Location South Africa
Client South African National Energy Development Institute (South African National Energy Development Institute)
Purpose Supporting local banks and companies in South Africa towards the development of Energy Efficiency and Renewable Energy with a social impact.
Sector Economic Growth and Environment

PROGRAMME FOR SUPPORTING RENEWABLE ENERGY AND PROMOTING GENDER EQUALITY IN EGYPT
2019 - 2023
Location Egypt
Client European Bank for Reconstruction and Development
Purpose Undertaking a market study and providing technical assistance to promote women’s economic opportunities in the renewable energy sector in Egypt.
Sector Inclusive Growth

Mali, Malawi, R. & PORT VALUE ADJUSTMENT AND INCLUSIVE PRIVATE SECTOR DEVELOPMENT PROJECT
2018 - 2022
Location Malawi
Client Malawi
Purpose Linked to agro-processing small- and medium-sized enterprises, twenty-five farmer groups, and 1000+ smallholders with training, markets, and finance.
Sector Economic Growth

SUSTAINABLE SMART OPPORTUNITY ASSESSMENT
2018 - 2022
Location Global
Client German Investment Corporation
Purpose Assessed financial institutions’ ability to serve women clients. Identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing growth strategies.
Sector Economic Growth and Environment

SUPPORT FOR LOCAL BANKS AND COMPANIES TOWARDS THE DEVELOPMENT OF ENERGY EFFICIENCY AND RENEWABLE ENERGY PROJECT
2017 - 2022
Location South Africa
Client South African National Energy Development Institute (South African National Energy Development Institute)
Purpose Supporting local banks and companies in South Africa towards the development of Energy Efficiency and Renewable Energy with a social impact.
Sector Economic Growth and Environment

ARMS & ARTICLES

**All currencies are in Australian dollars**
Europe

Europe is a leading voice in progressive business, sustainable development, and green growth. This year saw many of our projects in the region pivot in response to the war in Ukraine, both in-country and beyond its borders.
Catalysed

*All currencies are in Australian dollars

**REVERSE: North York Moors Discovery Grant**
- **Location**: United Kingdom
- **Client**: North York Moors National Park
- **Purpose**: Developing a commercial model for peatland restoration at scale in the North York Moors National Park, validating eligible projects under the UK Peatland Code and establishing carbon off-take, benefits sharing, and long-term land use change agreements.
- **Sector**: Climate and Environment, Innovative Finance

**REVERSE: Norfolk Boads**
- **Location**: United Kingdom
- **Client**: Broads Authority
- **Purpose**: Developing a New Economic model for Broads peatland restoration, validating eligible projects under the UK Peatland Code and establishing carbon off-take, benefits sharing, and long-term land use change agreements.
- **Sector**: Climate and Environment, Innovative Finance

**Revere: National Lottery Heritage Fund Heritage Horizons**
- **Location**: United Kingdom
- **Client**: Cairngorms National Park Authority
- **Purpose**: Developing new models of inclusive and equitable land use, and land management and collaborations to engage with nature at the Cairngorms National Park.
- **Sector**: Climate and Environment

**Advancing EU’s Role in Multilateral fora in Asia**
- **Location**: Belgium, United Kingdom
- **Client**: EUFOR
- **Purpose**: Promoting the political, security, and economic interests of the EU by strengthening its engagement in different multilateral fora in Asia.
- **Sector**: Economic Growth, Governance

**Gender smart opportunity assessment**
- **Location**: Global
- **Client**: German Investment Corporation
- **Purpose**: Assessed financial institutions’ ability to serve women clients, identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing growth strategies.
- **Sector**: Measuring Impact

**Energy entrepreneurs growth fund**
- **Location**: Global
- **Client**: Shell Foundation
- **Purpose**: Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.
- **Sector**: Capital Advisory

**Global fund oxygen supply**
- **Location**: Global
- **Client**: Support to the Office of the National Authorising Officer of the European Development Fund
- **Purpose**: Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.
- **Sector**: Health, Logistics

**Re Catalyze**
- **Location**: Global
- **Client**: United States Agency for International Development
- **Purpose**: Catalysing USD 2 billion in private capital, especially to under-financed social sectors and higher risk countries around the globe.
- **Sector**: Capital Advisory, Economic Growth, Education and Workforce Development, Inclusive Growth, Innovative Finance

**Global fund SUPPLY CHAINS and health services**
- **Location**: Global
- **Client**: Global Fund
- **Purpose**: Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.
- **Sector**: Health

**UK Partnering for Accelerating Climate Transitions (UKPACT)**
- **Location**: Global
- **Client**: UK Government’s Department for Business, Energy and Industrial Strategy (BEIS)
- **Purpose**: Partnering with official development assistance (ODA)-eligible, high-emissions countries to support them in implementing and increasing their ambition for emissions reductions in line with their Nationally Determined Contributions and the long-term goal of the 2015 Paris Agreement to limit dangerous climate change.
- **Sector**: Measuring Impact

**Global fund private sector engagement**
- **Location**: Global
- **Client**: Global Fund
- **Purpose**: Supporting grant recipient countries to harness their private sector to deliver more impactful responses to flight Aids, Tuberculosis, and Malaria.
- **Sector**: Health

**Management of the refugee transition outcomes fund**
- **Location**: United Kingdom
- **Client**: Home Office
- **Purpose**: Operating as fund manager for the GBP 10 million fund, directing the bidding process for suppliers, designing the outcomes payment mechanism, and managing project delivery.
- **Sector**: Education and Workforce Development, Governance, Inclusive Growth

**REVERSE: North York Moors discovery Grant**
- **Location**: United Kingdom
- **Client**: North York Moors National Park
- **Purpose**: Developing a commercial model for peatland restoration at scale in the North York Moors National Park, validating eligible projects under the UK Peatland Code and establishing carbon off-take, benefits sharing, and long-term land use change agreements.
- **Sector**: Climate and Environment, Innovative Finance

**restart uk**
- **Location**: United Kingdom
- **Client**: Federal Employment
- **Purpose**: Providing enhanced support for finding jobs to Universal Credit claimants who have been out of work for between twelve to eighteen months.
- **Sector**: Education and Workforce Development

**Mobilst product platform**
- **Location**: United Kingdom
- **Client**: UK Foreign, Commonwealth & Development Office
- **Purpose**: Identifying and supporting commercially viable new and publicly listed investment products that increase the flow of private capital towards SDG financing in emerging and frontier markets.
- **Sector**: Capital Advisory

**Global Fund - supply chains and health services**
- **Location**: Global
- **Client**: Global Fund
- **Purpose**: Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.
- **Sector**: Health

**partnerships for forests**
- **Client**: UK Foreign, Commonwealth & Development Office
- **Sector**: Environment, Governance
- **Purpose**: Partnerships for Forests is incubating forest-friendly businesses in 15 countries, producing market-ready “forest partnerships” that create real value from sustainable land use. The program incentivises sustainable forestry using investment models that help the private sector, governments, and communities to improve returns on commodities. In doing so, our work supports partnerships and small businesses that deliver on commitments for deforestation-free commodities, reduce the pressure on forests, and improves livelihoods. This year, the program’s work included community forestry programs in Tanzania and developing sustainable forests businesses with indigenous communities in West and Central Africa.

**$1.09B**
- **Investment Catalysed**

**$1.05B**
- **Private Investment Catalysed**

**59K**
- **Individuals Reporting Increased Incomes**

**1.9M**
- **Hectares Being Protected/Restored**

**11.2M**
- **Tonnes CO₂ Captured/Avoided**
Americas

Challenges and opportunities in the Americas span inclusive growth, commercial innovation, and sustainable development. We work closely with USAID and a variety of public and private sector organisations, with a global hub office in Washington, DC.

Knowledge Base Consolidation for Skills Initiative

2022-2022
Location: United States of America
Client: International Council on Mining and Metals
Purpose: Created a findings report containing the knowledge base around workforce and community skills to help the client identify areas of opportunity to implement their 15-year Skills Initiative.
Sector: Infrastructure

Promoting Results and Outcomes Through Policy and Economic Levers (PROPEL) Health

2022-2027
Location: Global
Client: United States Agency for International Development
Purpose: Improving the enabling environment for equitable and sustainable health services, supplies, and delivery systems with a focus on family planning / reproductive health, primary healthcare, and integration with HIV and maternal and child health.
Sector: Health

Building Climate Resilience Mining Sector

2022-2023
Location: United States of America
Client: International Council on Mining and Metals and International Finance Corporation
Purpose: Enhancing risk management and building resilience inside mining companies and within the local communities upon which they depend through research, knowledge sharing, and building International Finance Corporation offerings to address the challenge.
Sector: Climate and Environment, Infrastructure

SUNFLOWER Masterclass

2022-2022
Location: United States of America
Client: Sunflower Electric Power Corporation
Purpose: Delivered a training on the Strategy Execution System to forty employees of the electricity provision ecosystem partners of Sunflower.
Sector: Education and Workforce Development

Peru Cacao Alliance Project

2016-2022
Location: Peru
Client: United States Agency for International Development
Sector: Economic Growth

This recently closed project was hugely successful in reaching individuals and creating jobs, providing pathways out of poverty by giving Peruvians direct access to cacao markets, services, and finances. The Alliance and its partners developed 16 new, regionally-based alliances and business models that will serve as profitable platforms for cacao service delivery, and increased 20,000 households’ incomes. The technical assistance support to smallholder farmers in the Amazon provided by the Alliance will continue long after the project concludes.

14K Individuals Reporting Increased Incomes
$80M Public and Private Investment Catalysed
79K Hectares Being Protected/Restored

All currencies are in Australian dollars
Creating Economic Opportunities spurs productive economic activity in and beyond Guatemala’s capital city. Using market-driven approaches, the project coordinates private sector efforts with national and local stakeholders to promote trade and investment, mobilize private sector financing, update productive infrastructure, and strengthen private sector competitiveness. In addition to Guatemala City, the project focuses on the five western highland departments that experience the highest rates of migration so Guatemalans have the opportunities they need to prosper at home.

246 Small Businesses with Increased Income
$307M Value of Small Businesses’ Increased Income
128 Partnerships Established
$193M Private Sector Investment Catalysts

**ECONOMIC DEVELOPMENT FACILITY DESIGN**
2022 - 2023
Location: Brazil
Client: United States Agency for International Development
Purpose: Designing the Seda Fund, an open-ended impact debt fund that will provide medium to long-term loans and technical assistance to small and medium-sized enterprises that help protect and restore the Amazonian forests in Brazil, Colombia, Peru, and Ecuador.
Sector: Environment, Capital Advisory

**COCA TEST AND LEARN**
2022 - 2023
Location: Ecuador
Client: United States Agency for International Development
Purpose: Testing the viability of establishing a long-term supply agreement for procuring sustainable cocoa in Ecuador.
Sector: Economy, Environment, Economic Growth, Inclusive Growth

**STRATEGY CAPACITY BUILDING**
2022 - 2023
Location: United States of America
Client: Adelante HealthCare
Purpose: Facilitating a half-day workshop to increase strategy development capacity by reviewing the Balanced Scorecard and strategy execution best practices.
Sector: Health, Inclusive Growth

**FORESTRY CONSERVATION ROADMAP**
2022 - 2023
Location: Brazil
Client: Confidential
Purpose: Developing a roadmap for implementing the client’s forestry target of protecting 500,000 hectares of land in the Amazon by 2020.
Sector: Climate and Environment, Nature-Based Solutions

**AMAZON FUND STRATEGIC PLAN**
2022 - 2023
Location: Brazil
Client: Confidential
Purpose: Preparing a strategic plan for a fund which aims to become one of the largest private funds dedicated to socio-environmental investment in the Amazon.
Sector: Climate and Environment, Economic Growth, Inclusive Growth

**ADOLESCENTS AND CHILDREN, HIV INCIDENCE REDUCTION, EMPowerMENT, AND VIRUS ELIMINATION (ACHEIVE)**
2019 - 2024
Location: Global
Client: Part
Purpose: Supporting data use and demand within the ACHIEVE consortium, working toward HIV/AIDS response and organizational capacity strengthening.
Sector: Health

**LEARNING EVALUATION ANALYSIS PROJECT**
2018 - 2023
Location: United States of America
Client: Integra
Purpose: Offering access to rigorous, independent, and high-quality analytical services to support economic and policy analyses, strategy, and project design, and monitoring and evaluation.
Sector: Economic Growth

**GLOBAL FUND INDEFINITE QUANTITY CONTRACT (IQC)**
2018 - 2023
Location: Global
Client: United States Agency for International Development
Purpose: Designed a facility for investment in the economic development projects in the Orinoquia region of Colombia from 2018 to 2023.
Sector: Climate and Environment, Economic Growth, Inclusive Growth

**ST. LUCIA ELECTRICITY SERVICES LIMITED (LOCLEC) STRATEGY**
2021 - 2022
Location: Saint Lucia
Client: Global Impact Assets Partners
Purpose: Developed a fifteen-year strategic plan for the for-profit electricity utility that serves Saint Lucia.
Sector: Governance

**HEALTH POLICY PLUS**
2016 - 2022
Location: Global
Client: United States Agency for International Development
Purpose: Designed an economic development program and a faculty fund that will provide support to local entrepreneurship for the region close to the mining site.
Sector: Economic Growth

**ECONOMIC DEVELOPMENT PROGRAM DESIGN**
2021 - 2023
Location: Peru
Client: Confidential
Purpose: Working with governments across four continents to optimize resources and foster equitable health services, supplies, and delivery systems.
Sector: Governance, Health, and Innovation

**UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT ECONOMIC COMPETITIVENESS PROJECT**
2017 - 2024
Location: El Salvador
Client: United States Agency for International Development
Purpose: Strengthening micro, small, and medium-sized enterprises, encouraging private sector investment, and improving El Salvador’s business environment.
Sector: Economic Growth

**DATA FOR IMPACT**
2018 - 2023
Location: Global
Client: University of North Carolina
Purpose: Supporting countries to realize the potential of category data through actionable evidence that can improve programs, policies, and, ultimately, health outcomes.
Sector: Measuring Impact
**NEW PARTNERS INITIATIVE EXPANDING HEALTH INITIATIVES (EXPAND) 2019 — 2024**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>United States Agency for International Development Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td></td>
<td>Purpose</td>
<td>Providing technical assistance in support of country-level management of COVID-19.</td>
</tr>
<tr>
<td>Sector</td>
<td>Health</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**GLOBAL FUND PRIVATE SECTOR ENGAGEMENT 2020 — 2022**

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<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>United States Agency for International Development Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td></td>
<td>Purpose</td>
<td>Aiming to increase the accessibility and utilization of high-quality health services by developing the capacity of new and underserved partners.</td>
</tr>
<tr>
<td>Sector</td>
<td>Health</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**GLOBAL FUND — SUPPLY CHAINS AND HEALTH SERVICES 2021 — 2023**

<table>
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<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>United States of America</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caribbean</td>
<td></td>
<td>Purpose</td>
<td>Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.</td>
</tr>
<tr>
<td>Sector</td>
<td>Health</td>
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**PARTNERSHIPS FOR FORESTS 2019 — 2023**

<table>
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<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>United Kingdom’s Department for Business, Energy and Industrial Strategy (BEIS)</th>
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<tbody>
<tr>
<td>Africa</td>
<td></td>
<td>Purpose</td>
<td>Implementing sustainable forestry using investment models the private sector, governments, and communities can use to improve returns on commodities.</td>
</tr>
<tr>
<td>Sector</td>
<td>Environment, Governance</td>
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</table>

**GLOBAL FUND — VARIOUS COUNTRIES 2020 — 2022**

<table>
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<th>Client</th>
<th>United States Agency for International Development Office</th>
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<tbody>
<tr>
<td>Africa</td>
<td></td>
<td>Purpose</td>
<td>Supporting grant recipient countries to harness their private sector to deliver more impactful responses to fight AIDS, Tuberculosis, and Malaria.</td>
</tr>
<tr>
<td>Sector</td>
<td>Health</td>
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</table>

**BRAZIL, TRADE FACILITATION 2021 — 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Brazil</th>
<th>Client</th>
<th>UK Foreign, Commonwealth &amp; Development Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asia</td>
<td></td>
<td>Purpose</td>
<td>Supporting Brazil’s economic development by reducing the costs of trade and increasing the participation of Brazilian micro-, small- and medium-sized enterprises in global value chains.</td>
</tr>
<tr>
<td>Sector</td>
<td>Economic Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**UK PARTNERSHIP FOR ACCELERATING CLIMATE TRANSITIONS (UKPACT) 2020 — 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>United Kingdom’s Department for Business, Energy and Industrial Strategy (BEIS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Europe</td>
<td></td>
<td>Purpose</td>
<td>Increasing the capacity of institutions of the Central American Integration System, civil society organisations, and partners to carry out regional policies and initiatives.</td>
</tr>
<tr>
<td>Sector</td>
<td>Education and Workforce Development, Governance</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**GLOBAL FUND OXYGEN SUPPLY 2022 — 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>COK Sodality Co-operative Credit Union</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td></td>
<td>Purpose</td>
<td>Supporting the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.</td>
</tr>
<tr>
<td>Sector</td>
<td>Health, Logistics</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**ECONOMIC 2019 — 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>COK Sodality Co-operative Credit Union</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asia</td>
<td></td>
<td>Purpose</td>
<td>Designed and implemented a green finance product, assessing the portfolio vulnerability to climate change, and developing environmental guidelines and policies.</td>
</tr>
<tr>
<td>Sector</td>
<td>Economic Growth, Climate and Environment, Inclusive Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TECHNICAL ASSISTANCE FOR STRATEGIC PROGRAMMING IN CENTRAL AMERICA — ATEPECA 2017 — 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Nicaragua</th>
<th>Client</th>
<th>Ecuador, Indonesia</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Increasing the capacity of institutions of the Central American Integration System, civil society organisations, and partners to carry out regional policies and initiatives.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Economic Growth, Climate and Environment, Inclusive Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**ECOMIDO 2019 — 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Germany</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Designed and implemented a green finance product, assessing the portfolio vulnerability to climate change, and developing environmental guidelines and policies.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Economic Growth, Climate and Environment, Inclusive Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**GENDER SMART OPPORTUNITY ASSESSMENT 2018 — 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Germany</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Assessed financial institutions’ ability to serve women clients, identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing growth strategies.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Economic Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**CREATING STAKEHOLDER VALUE WITH FLAGSHIP PROJECTS 2022 — 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Shell Foundation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Capital Advisory</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**ENERGY ENTREPRENEURS GROWTH 2018 — 2025**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Germany</th>
</tr>
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<tbody>
<tr>
<td>Purpose</td>
<td>Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.</td>
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<td>Sector</td>
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</tr>
</tbody>
</table>

**IMPACT INVESTING IN SUSTAINABLE FORESTRY RESTORATION AT SCALE 2021 — 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Funds Vida</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Designing and implementing a Project Development Facility focused on making investments in socio-environmental business models that will deliver Vida’s 2030 commitment to recovering 100,000 hectares of land across Brazil.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Environment, Inclusive Growth, Innovative Finance</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**DESIGN OF AN AMAZON PROTECTION INVESTMENT PLATFORM 2021 — 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Global</th>
<th>Client</th>
<th>Germany</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>Developed strategy, mechanisms, and vehicles to attract and execute profitable investments in the Amazon, and a pipeline of investment opportunities on innovative, sustainable land use-related businesses.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sector</td>
<td>Climate and Environment, Inclusive Growth</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Middle East

From supporting the private sector in Jordan to formulating public health laws in Saudi Arabia, our work in the Middle East is focused on the systems, institutions, and sustainability of this growing region.
<table>
<thead>
<tr>
<th>NATIONALISATION OF THE FISHERIES SECTOR</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Ministry of Environment, Water, &amp; Agriculture</td>
</tr>
<tr>
<td>Purpose</td>
<td>Promoting the liberalisation of fisheries practices by organising workshops, providing field training, and transferring knowledge to local fishermen with a focus on capacity building through the use of innovative tools and techniques.</td>
</tr>
</tbody>
</table>

### Sector: Environment

**Purpose:**
- Nationalisation of the fisheries sector
- Working with the National Debt Management to develop their 2023 Business Plan, assisting in the design of various impact assessments and benchmarking practices, sectors and management teams toward first institutional strategy and align the National Debt Management indices and collaborate with stakeholders.

**Client:**
- Ministry of Environment, Water, & Agriculture (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>STRATEGY AND BUSINESS PLAN DEVELOPMENT</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Ministry of Tourism</td>
</tr>
<tr>
<td>Purpose</td>
<td>Working with the Ministry of Tourism to develop their 2023 Business Plan, supporting in the development of strategic themes, objectives, priorities, and balanced scorecards.</td>
</tr>
</tbody>
</table>

**Sector:** Economic Growth

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Ministry of Human Resources and Social Development (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>GEOSPATIAL STRATEGY AND GOVERNANCE</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Takamal for Business Services</td>
</tr>
<tr>
<td>Purpose</td>
<td>Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.</td>
</tr>
</tbody>
</table>

**Sector:** Health

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- United States Agency for International Development (United States)

---

<table>
<thead>
<tr>
<th>SKILLS VERIFICATION PROGRAM DEVELOPMENT</th>
<th>2022 → 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Ministry of Human Resources and Social Development</td>
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<tr>
<td>Purpose</td>
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</table>

**Sector:** Health

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Ministry of Human Resources and Social Development (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>PERFORMANCE MODELLING AND FORECASTING UNIT</th>
<th>2022 → 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Ministry of Human Resources and Social Development</td>
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<td>Purpose</td>
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</table>

**Sector:** Health

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Ministry of Human Resources and Social Development (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>LINKING PERFORMANCE TO COMPENSATION &amp; REWARDS</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Social Development Bank</td>
</tr>
<tr>
<td>Purpose</td>
<td>Helping the Social Development Bank to identify strategic performance drivers at all levels within the bank and link employee performance to strategic targets by introducing monetary and non-monetary incentives.</td>
</tr>
</tbody>
</table>

**Sector:** Governance, Law & Justice

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Social Development Bank (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>EXPORTS ASSESSMENT PHASE 2</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Saudi Export Development Authority</td>
</tr>
<tr>
<td>Purpose</td>
<td>Helping the Saudi Export Development Authority to enhance the export potential of their existing members who have been exporting non-oil products and services, or plan to enter the international market.</td>
</tr>
</tbody>
</table>

**Sector:** Economic Growth

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Saudi Export Development Authority (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>STRATEGY AND BUSINESS PLAN DEVELOPMENT</th>
<th>2022 → 2023</th>
</tr>
</thead>
<tbody>
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<td>Location</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Client</td>
<td>Ministry of Tourism</td>
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<tr>
<td>Purpose</td>
<td>Working with the Ministry of Tourism to develop their 2023 Business Plan, supporting in the development of strategic themes, objectives, priorities, and balanced scorecards.</td>
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</table>

**Sector:** Economic Growth

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Ministry of Tourism (Saudi Arabia)

---

<table>
<thead>
<tr>
<th>GLOBAL FUND INDEFINITE QUANTITY CONTRACT (GIC)</th>
<th>2018 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>Global Fund</td>
</tr>
<tr>
<td>Purpose</td>
<td>Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.</td>
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</tbody>
</table>

**Sector:** Health

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Global Fund (Global)

---

<table>
<thead>
<tr>
<th>MEETING TARGETS AND MAINTAINING EPIDEMIC CONTROL</th>
<th>2019 → 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>Family Health International</td>
</tr>
<tr>
<td>Purpose</td>
<td>Achieving and maintaining epidemic control through strategic technical assistance and direct service delivery by improving HIV case finding, prevention, and treatment programming.</td>
</tr>
</tbody>
</table>

**Sector:** Health

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- Family Health International (Global)

---

<table>
<thead>
<tr>
<th>ALLIANCE FOR ETRADE DEVELOPMENT ACTIVITY</th>
<th>2019 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>United States Agency for International Development</td>
</tr>
<tr>
<td>Purpose</td>
<td>Promoting digital trade in developing countries by addressing policy and enabling environment, skills development, trade facilitation and logistics, access to finance and digital payment, and inclusive trade.</td>
</tr>
</tbody>
</table>

**Sector:** Economic Growth

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- United States Agency for International Development (United States)

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<table>
<thead>
<tr>
<th>CATALYZE</th>
<th>2019 → 2027</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>United States Agency for International Development</td>
</tr>
<tr>
<td>Purpose</td>
<td>Catalysing USD 2 billion in private capital, especially to under-financed social sectors and higher risk countries around the globe.</td>
</tr>
</tbody>
</table>

**Sector:** Capital Advisory, Economic Growth, Education & Workforce Development, Inclusive Growth, Innovation Finance

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- United States Agency for International Development (United States)

---

<table>
<thead>
<tr>
<th>PARTNERSHIPS FOR FORESTS</th>
<th>2016 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>UK Foreign, Commonwealth &amp; Development Office</td>
</tr>
<tr>
<td>Purpose</td>
<td>Increasing sustainable forestry using investment models the private sector, governments, and communities can use to improve returns on commodities.</td>
</tr>
</tbody>
</table>

**Sector:** Environment, Governance

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- UK Foreign, Commonwealth & Development Office (Global)

---

<table>
<thead>
<tr>
<th>UK PARTNERING FOR ACCELERATING CLIMATE TRANSITIONS (IMPACT)</th>
<th>2020 → 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Location</td>
<td>Global</td>
</tr>
<tr>
<td>Client</td>
<td>UK Government’s Department for Business, Energy and Industrial Strategy (BEIS)</td>
</tr>
<tr>
<td>Purpose</td>
<td>Partnering with official development assistance (ODA)-eligible, high-emissions developing countries to support them in implementing and increasing their ambitions for emissions reductions in line with their Nationally Determined Contributions and the long-term goal of the 2015 Paris Agreement to limit dangerous climate change.</td>
</tr>
</tbody>
</table>

**Sector:** Measuring Impact

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- UK Government’s Department for Business, Energy and Industrial Strategy (BEIS) (Global)

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<table>
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<th>ALLIANCE FOR ETRADE DEVELOPMENT ACTIVITY</th>
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<td>Purpose</td>
<td>Promoting digital trade in developing countries by addressing policy and enabling environment, skills development, trade facilitation and logistics, access to finance and digital payment, and inclusive trade.</td>
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</table>

**Sector:** Economic Growth

**Purpose:**
- Establishing a unit to manage international indices and collaborates with stakeholders to improve the Kingdom of Saudi Arabia’s rankings for economic advancement.

**Client:**
- United States Agency for International Development (United States)
ENERGY ENTREPRENEURS GROWTH 2018 - 2025

**Location:** Global

**Purpose:** Developed the Federal Authority for Nuclear Regulation’s five year strategy, along with the setup of their operating model, in alignment with the United Arab Emirates’ requirements. Enhanced institutional capabilities for strategy development and execution, while setting reporting mechanisms for annual operating plans.

**Sector:** Governance, Law & Justice

ORGANIC FARMING TRAINING 2019 - 2025

**Location:** Saudi Arabia

**Purpose:** Developed the entertainment sector strategy for the Kingdom of Saudi Arabia, including the macro economic impact and alignment of the General Entertainment Authority’s OETA strategy with the new sectoral strategy and the development of a comprehensive performance management framework to enable OETA to execute its strategy.

**Sector:** Governance

SUPERVISING AND CONTROLLING THE STRATEGIC STUDY AND FEASIBILITY OF FOOD CLUSTERS AND THEIR IMPLEMENTATION 2020 - 2022

**Location:** Saudi Arabia

**Purpose:** Assisted in the assessment of the current standards of the World Bank and the International Finance Corporation to improve the processes for community restoration and development.

**Sector:** Governance, Law & Justice

FEDERAL AUTHORITY FOR NUCLEAR REGULATION STRATEGY AND CAPABILITIES DEVELOPMENT 2021 - 2022

**Location:** United Arab Emirates

**Purpose:** Building and running program and strategy management offices, developing the governance model and relationship between both offices, detailing the frameworks, policies and processes, and establishing and running periodical reports to inform the internal team.

**Sector:** Governance

GLOBAL FUND OXYGEN SUPPLY 2021 - 2022

**Location:** Global

**Purpose:** Provided multiple advisory services to Elm Information Security’s clients, ranging from reviewing and updating operating models for government entities and analyzing customer journeys to enhancing process efficiency and reducing citizen services times.

**Sector:** Governance


**Location:** Saudi Arabia

**Purpose:** Created the strategic direction for the King Abdullah Arabian Horses Center to boost the number of high-quality Arabian horses bred in the Kingdom of Saudi Arabia, preserve their heritage, and promote social engagement to achieve positive impact.

**Sector:** Governance, Law & Justice

FEDERAL AUTHORITY FOR NUCLEAR REGULATION SCIENCE AND DEVELOPMENT (URSD) PERFORMANCE MANAGEMENT FRAMEWORK 2020 - 2022

**Location:** Saudi Arabia

**Purpose:** Provided the number of high-quality Arabian horses bred in the Kingdom of Saudi Arabia, preserve their heritage, and promote social engagement to achieve positive impact.

**Sector:** Governance, Law & Justice

CONSUMERS’ RIGHTS Uphold the number of high-quality Arabian horses bred in the Kingdom of Saudi Arabia, preserve their heritage, and promote social engagement to achieve positive impact.

**Sector:** Governance, Law & Justice

CONTROLS FOR INVASIVE PLANTS 2021 - 2023

**Location:** Saudi Arabia

**Purpose:** Supporting the National Center for Environmental Compliance in establishing operational plans, including a review of the strategic objectives, defining the required enablers to achieve them and the indicators to monitor their performance.

**Sector:** Governance, Law & Justice

GLOBAL FUND OXYGEN SUPPLY 2021 - 2022

**Location:** Global

**Purpose:** Provided multiple advisory services to Elm Information Security’s clients, ranging from reviewing and updating operating models for government entities and analyzing customer journeys to enhancing process efficiency and reducing citizen services times.

**Sector:** Governance

FEDERAL AUTHORITY FOR NUCLEAR REGULATION STRATEGY AND CAPABILITIES DEVELOPMENT 2021 - 2022

**Location:** United Arab Emirates

**Purpose:** Building and running program and strategy management offices, developing the governance model and relationship between both offices, detailing the frameworks, policies and processes, and establishing and running periodical reports to inform the internal team.

**Sector:** Governance

GLOBAL FUND OXYGEN SUPPLY 2021 - 2022

**Location:** Global

**Purpose:** Provided multiple advisory services to Elm Information Security’s clients, ranging from reviewing and updating operating models for government entities and analyzing customer journeys to enhancing process efficiency and reducing citizen services times.

**Sector:** Governance

FEDERAL AUTHORITY FOR NUCLEAR REGULATION SCIENCE AND DEVELOPMENT (URSD) PERFORMANCE MANAGEMENT FRAMEWORK 2020 - 2022

**Location:** Saudi Arabia

**Purpose:** Provided multiple advisory services to Elm Information Security’s clients, ranging from reviewing and updating operating models for government entities and analyzing customer journeys to enhancing process efficiency and reducing citizen services times.

**Sector:** Governance


**Location:** Saudi Arabia

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FEDERAL AUTHORITY FOR NUCLEAR REGULATION SCIENCE AND DEVELOPMENT (URSD) PERFORMANCE MANAGEMENT FRAMEWORK 2020 - 2022

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**Sector:** Governance, Law & Justice

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**Location:** Global

**Purpose:** Provided multiple advisory services to Elm Information Security’s clients, ranging from reviewing and updating operating models for government entities and analyzing customer journeys to enhancing process efficiency and reducing citizen services times.

**Sector:** Governance

FEDERAL AUTHORITY FOR NUCLEAR REGULATION STRATEGY AND CAPABILITIES DEVELOPMENT 2021 - 2022

**Location:** United Arab Emirates

**Purpose:** Building and running program and strategy management offices, developing the governance model and relationship between both offices, detailing the frameworks, policies and processes, and establishing and running periodical reports to inform the internal team.

**Sector:** Governance
Central South Asia

With work that ranges from partnerships with municipal governments to the creation of the world’s first development impact bond, our focus in the vibrant Central South Asian region is on market systems and innovative financing to tackle the most pervasive issues.
GLOBAL FUND INDEFINITE QUANTITY CONTRACT (IQC)

2016 - 2020

Location: Global

Client: Global Fund

Purpose: Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.

Sector: Health

ADOLESCENTS AND CHILDREN, HIV INCIDENCE REDUCTION, EMPOWERMENT, AND VIRUS ELIMINATION (ACHIEVE)

2019 - 2024

Location: Global

Client: Pact

Purpose: Supporting overall data use and demand within the ACHIEVE consortium, working toward HIV/AIDS response and organisational capacity strengthening.

Sector: Health

MARKET DEVELOPMENT FACILITY

2017 - 2022

Location: Fiji, Pakistan, Papua New Guinea, Sri Lanka, Timor-Leste

Client: Australia Department of Foreign Affairs and Trade

Purpose: Created employment and income opportunities for poor men and women by supporting businesses with innovative ideas, investment, and regulatory reform.

Sector: Economic Growth

DEED OF STANDING OFFER FOR ADVISORY SERVICES TO GLOBAL MARKET DEVELOPMENT FACILITY

2016 - 2022

Location: Bangladesh, Fiji, Nepal, Papua New Guinea, Solomon Islands

Client: Australia Department of Foreign Affairs and Trade

Purpose: Provided on-demand technical assistance and program implementation to Australia Department of Foreign Affairs and Trade and other Australian government organisations in the education sector.

Sector: Education and Workforce Development

TRAINING AND NETWORKING SERVICES FOR SOUTH ASIA REGIONAL INFRASTRUCTURE CONNECTIVITY

2021 - 2025

Location: Australia, Bangladesh, Bhutan, India, Maldives, Nepal, Sri Lanka

Client: Australia Department of Foreign Affairs and Trade

Purpose: Delivering the training and networking component in the South Asia Regional Infrastructure Connectivity (SARIC) initiative, which aims to identify and fund a pipeline of transport and energy projects that connect the economies of the South Asia region.

Sector: Economic Growth, Governance, Law & Justice, Infrastructure

AUSTRALIA AWARDS SOUTH ASIA & MONGOLIA (AASAM) GRANTS

2016 - 2019; 2021 - 2023

Location: Australia, Bangladesh, Bhutan, India, Maldives, Mongolia, Nepal, Pakistan, Sri Lanka

Client: Australia Department of Foreign Affairs and Trade

Purpose: Achieving and maintaining HIV epidemic control through strategic technical assistance and direct service delivery by improving HIV case finding, prevention, and treatment programming.

Sector: Health

GLOBAL FUND PRIVATE SECTOR ENGAGEMENT

2019 - 2022

Location: Global

Client: Global Fund

Purpose: Supported grant recipient countries to harness their private sector to deliver more impactful responses to HIV, Tuberculosis, and Malaria.

Sector: Health

GLOBAL FUND - SUPPLY CHAINS AND HEALTH SERVICES

2020 - 2023

Location: Global

Client: Global Fund

Purpose: Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data analysis, and analysis.

Sector: Health

UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT ENTERPRISES, EMPLOYMENT, AND ENABLING ENVIRONMENTS (E4) ACTIVITY

2019 - 2026

Location: Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

Client: United States Agency for International Development

Purpose: Incentivising sustainable forestry using investment models the private sector, governments, and communities can use to improve returns on commodities.

Sector: Environment, Governance

ECONOMIC POLICY INCUBATOR

2016 - 2022

Location: Nepal

Client: UK Foreign, Commonwealth & Development Office

Purpose: Working with Nepal’s government to connect key actors and resources to promote policies that reduce constraints to economic growth and enable businesses.

Sector: Economic Growth, Governance

SUPPORT TO THE JOGGIJKU KENESH

2016 - 2022

Location: Kyrgyzstan

Client: UK Foreign, Commonwealth & Development Office

Purpose: Incorporated three key policy agendas together to create more effective accountability mechanisms in parliament and addressed citizens’ stated priorities for inclusive growth.

Sector: Governance

INVESTMENT MOBILISATION FOR PROSPERITY AND CATALYTIC TRANSFORMATION (IMPACT)

2019 - 2023

Location: Sub-Saharan Africa and South Asia

Client: UK Foreign, Commonwealth & Development Office

Purpose: Supporting impact investments into businesses that reach the underserved as consumers, suppliers, distributors, or employees in some of the world’s poorest and most fragile states.

Sector: Economic Growth

ACCELERATED FAMILY PLANNING IN PAKISTAN: PUBLIC SECTOR SERVICE DELIVERY (SDFP)

2019 - 2024

Location: Pakistan

Client: UK Foreign, Commonwealth & Development Office

Purpose: Increasing access to quality family planning information and services for underserved groups of rural women.

Sector: Health
**UK PARTNERING FOR ACCELERATING CLIMATE TRANSITIONS (IMPACT) 2020 - 2023**

**Location**
- Global

**Client**
- UK Government’s Department for Business, Energy and Industrial Strategy (BEIS)

**Purpose**
- Partnering with official development assistance (ODA)-eligible, high-emissions countries to support them in implementing and increasing their ambitions for emissions reductions in line with their Nationally Determined Contributions and the long-term goal of the 2015 Paris Agreement to limit dangerous climate change.

**Sector**
- Measuring Impact

**MOBILE FOR DEVELOPMENT CENTRAL INNOVATION FUND MANAGER 2020 - 2023**

**Location**
- Africa and Asia

**Client**
- GSMA

**Purpose**
- Providing robust risk and fund management expertise to the GSMA, and supporting the GSMA with the identification, selection, and funding of innovative digital solutions that have the power to make transformative impact and reduce inequalities in emerging markets.

**Sector**
- Economic Growth, Education and Workforce Development, Environment, Governance, Inclusive Growth, and Innovative Finance

---

**GLOBAL FUND PRIVATE SECTOR ENGAGEMENT STRATEGIC INITIATIVE 2021 - 2023**

**Location**
- Botswana, Democratic Republic of Congo, Mali, Namibia, Niger, Nigeria, Pakistan, Philippines, South Sudan

**Client**
- Global

**Purpose**
- Supporting grant recipient countries to harness private sector actors in-country to deliver more impactful responses to the three diseases: HIV, Malaria and Tuberculosis.

**Sector**
- Health

---

**GLOBAL FUND OXYGEN SUPPLY 2021 - 2022**

**Location**
- Global

**Client**
- i-solutions

**Purpose**
- Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.

**Sector**
- Health, Logistics

---

**ENERGY ENTREPRENEURS GROWTH 2018 - 2025**

**Location**
- Global

**Client**
- Shell Foundation

**Purpose**
- Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.

**Sector**
- Capital Advisory

---

**PROJECT MANAGEMENT FOR THANE SMART CITY 2018 - 2023**

**Location**
- India

**Client**
- Thane Smart City Limited

**Purpose**
- Providing project management, stakeholder engagement, and knowledge management for the implementation of Smart City Projects in Thane.

**Sector**
- Economic Growth, Governance

---

**SETTING-UP AND MANAGING THE CITY TRANSFORMATION OFFICE – IMPLEMENTATION PHASE 2018 - 2022**

**Location**
- India

**Client**
- Pimpri Chinchwad Municipal Corporation

**Purpose**
- Provided strategic management for city transformation.

**Sector**
- Governance

---

**OPERATION AND MANAGEMENT OF CITY BUS SERVICES OF NASIK MUNICIPAL CORPORATION 2020 - 2023**

**Location**
- India

**Client**
- Nasik Municipal Corporation

**Purpose**
- Providing program management consultation for Nasik City Bus Operations (Maharashtra).

**Sector**
- Governance

---

**STRATEGIC DEVELOPMENT AND TRANSFORMATION 2020 - 2023**

**Location**
- India

**Client**
- Odisha State Road Transportation Corporation (OSRTC)

**Purpose**
- Providing project management consultation for the strategic development and transformation of OSRTC.

**Sector**
- Governance

---

**COMMUNICATION UNIT 2021 - 2022**

**Location**
- India

**Client**
- State Transport Authority Odisha

**Purpose**
- Established and ran the Communication Cell for Social Media and Awareness in the Odisha State of India.

**Sector**
- Economic Growth

---

**TRANSFORMING THE MONITOR AND EVALUATION SYSTEM TO DEMONSTRATE IMPACT 2021 - 2025**

**Location**
- Bangladesh, Ethiopia, Ghana, India, Indonesia, Kenya, Madagascar, Nepal, Zambia

**Client**
- UNDP and UK Foreign, Commonwealth & Development Office

**Purpose**
- Improving the results measurement system of social enterprises supported by the Transform initiative so they can better demonstrate impact.

**Sector**
- Impact Measurements

---

**PROGRAMME MANAGEMENT CONSULTANT FOR PRADHAN MANTRI MATRAVI SAMPADA YUJANA 2020 - 2022**

**Location**
- India

**Client**
- Commission of Fisheries

**Purpose**
- Implemented and monitored Pradhan Mantri Matravi Sampada Yojana for development of the fisheries sector in the Maharashtra state.

**Sector**
- Economic Growth, Governance

---

**COMMERCIAL AGRICULTURE FOR SMALLHOLDERS AND AGRIBUSINESSES 2021 - 2022**

**Location**
- India

**Client**
- TechnoServe

**Purpose**
- Provided technical assistance to assess and refine a new farmer financing scheme before scale-up.

**Sector**
- Economic Growth, Measuring Impact

---

**SUPPORT TO FARMER PRODUCER ORGANISATIONS-Odisha 2021 - 2025**

**Location**
- India

**Client**
- National Bank for Agriculture and Rural Development

**Purpose**
- Providing support to six Farmer Producer Organisations (and a minimum of 1,800 farmers) for registration, promotion, and training in Odisha.

**Sector**
- Economic Growth

---

**SUPPORT TO FARMER PRODUCER ORGANISATIONS-MAHARASHTRA AND GUJRAT 2021 - 2025**

**Location**
- India

**Client**
- National Agricultural Cooperative Marketing Federation

**Purpose**
- Providing support to nineteen Farmer Producer Organisations for mobilisation, registration, promotion, training, marketing, procurement, and business planning in the state of Maharashtra and Gujarat.

**Sector**
- Economic Growth

---

**FORMALISATION OF MICRO FOOD PROCESSING ENTERPRISES IN ODISHA 2021 - 2023**

**Location**
- India

**Client**
- Agricultural Promotion and Investment Corporation of Odisha

**Purpose**
- Enhancing the competitiveness of individual micro-enterprises in the unorganised segment of the food processing industry to promote the formalisation of the sector.

**Sector**
- Economic Growth, Inclusive Growth, Infrastructure

---

**MANAGING THE CITY TRANSFORMATION OFFICE 2021 - 2022**

**Location**
- India

**Client**
- Pimpri-Chinchwad Municipal Corporation

**Purpose**
- Executed the mistakes identified in the strategic phase.

**Sector**
- Environment, Governance, Health

---

**ONLINE EVENTS TO PROMOTE MICRO-, SMALL- AND MEDIUM-SIZED ENTERPRISES (MSMEs) 2021 - 2022**

**Location**
- India

**Client**
- National Institute for Micro- Small- and Medium Enterprises

**Purpose**
- Organised an online micro-, small- and medium-sized enterprise (MSME) Festival & Exhibition to connect MSMEs in Ladakh with both domestic and international buyers, and facilitate networking among those organizations.

**Sector**
- Economic Growth

---

**RAPID EVIDENCE ASSESSMENT UPSTREAM MIGRATION 2022 - 2022**

**Location**
- Bangladesh, Ethiopia, India, Iran, Iraq, Nigeria, Pakistan, Somalia, Sudan, Vietnam

**Client**
- Development Alternatives Incorporated

**Purpose**
- Reviewed the effectiveness of upstream migration interventions eligible for Official Development Assistance in tackling irregular migration.

**Sector**
- Governance, Law & Justice
Australia

Home to one of our main corporate offices in Brisbane, our domestic Australian work is rooted in the unique needs and perspectives of the people, communities, and businesses we support, including the Traditional owners of Australia, both past and present.
POWER ON CACHE SUPPORT

Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Sector: Procurement and Logistics

Power-On gives Australia the capability to deploy powerline workers into post-disaster environments in the Pacific within days of a disaster. The goal of Power-On is to restore critical infrastructure and rapidly resume basic services. Our team worked to procure items, as well as coordinated and trained teams for deployment in the wake of disasters.

HUMANITARIAN EMERGENCY RELIEF SUPPLIES PREPOSITIONING

Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Sector: Procurement and Logistics

Procuring and managed the delivery of pharmaceutical and medical supplies and provided personnel and logistical support, including delivery and transportation services, organisation of clearances, and reporting.

LOGISTICS WAREHOUSE OPEN DAY

Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Sector: Procurement and Logistics

Hosting a large VIP visit to the Brisbane-based Australian Department of Foreign Affairs and Trade warehouse under the Asia-Pacific Ministerial Conference on Disaster Risk Reduction.

SERVICES AUSTRALIA 2022

Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Sector: Procurement and Logistics

Maintaining emergency prepositioned kit equipment throughout Australia, which will be deployed at short notice in the event of a disaster to act as temporary pop-up centres to support residents and communities in affected areas.

ENDAUR LEADERSHIP PROGRAM

Location: Australia
Client: Department of Education, Skills, and Employment
Purpose: Provided long- and short-term opportunities to individuals from Australia and overseas to increase their knowledge and experience in their field of study and build connections.
Sector: Education and Workforce Development

AUSTRALIA PACIFIC CLIMATE PARTNERSHIP SUPPORT UNIT

2018 – 2022
Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Worked with Australia’s Department of Foreign Affairs and Trade and other partners in the Pacific to ensure that climate and disaster resilience are integrated into Australia’s aid investments.
Sector: Education and Workforce Development, Environment, Governance, Health

AUSTRALIA-INDONESIA PARTNERSHIP FOR PROMOTSING RURAL INCOMES THROUGH SUPPORT FOR MARKETS IN AGRICULTURE

2018 – 2023
Location: Australia, Indonesia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Aiming to achieve a sustainable 30% increase in the net incomes of 1,000,000 smallholder farming households in Indonesia by the end of 2023.
Sector: Economic Growth

HLC CORE LOGISTICS

2018 – 2023
Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Managing the logistical support to the Australian Aid Program to save lives, alleviating suffering, and enhancing human dignity during and in the aftermath of conflict, disaster, and other humanitarian crises.
Sector: Procurement and Logistics

HLC PORT MORESBY WAREHOUSE MANAGEMENT

2018 – 2022
Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Managing warehouse services in Port Moresby for prepositioned Australian government humanitarian relief items.
Sector: Procurement and Logistics

HUMANITARIAN LOGISTICS CAPABILITY WAREHOUSE 2019 – 2023

Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Dedicated 5,300 square meters across three facilities and managed warehouse services for prepositioned Australian Government, International Non-Government Organisation, and UN Agency humanitarian relief items.
Sector: Procurement and Logistics

LOGISTICS SUPPORT TO UN AGENCIES

2017 – 2020
Location: Australia
Client: United Nations Population Fund
Purpose: Providing support with quotes and service provision of logistical movements of goods in the Pacific region.
Sector: Procurement and Logistics

LOGISTICS SUPPORT TO UNICEF PACIFIC

2017 – 2020
Location: Australia
Client: UNICEF Pacific
Purpose: Providing support with quotes and service provision of logistical movements of goods in the Pacific region.
Sector: Procurement and Logistics

LOGISTICS SUPPORT TO AUSTRALIAN RED CROSS

2017 – 2020
Location: Australia
Client: Australian Red Cross
Purpose: Providing support with quotes and service provision of logistical movements of goods in the Pacific region.
Sector: Procurement and Logistics

LOGISTICS SUPPORT TO 3PL LOGISTIC MULTI-VENDOR

2017 – 2020
Location: Australia
Client: 3PL Logistic Multi-Vendor
Purpose: Providing support with quotes and service provision of logistical movements of goods in the Pacific region.
Sector: Procurement and Logistics

POVERTY EXPERT PANEL

2019 – 2022
Location: Australia
Client: Australia Department of Foreign Affairs and Trade
Purpose: Providing high quality advice to strengthen the Australian Department of Foreign Affairs and Trade’s knowledge and international development programming and policy engagement efforts related to poverty, social protection, and community driven development.
Sector: Health, Procurement and Logistics

EMERGENCY PREPAREDNESS KIT EQUIPMENT 2020 – 2022
Location: Australia
Client: Services Australia
Purpose: Logistically prepositioning and maintaining Emergency Preparedness KIT Equipment.
Sector: Procurement and Logistics

ALL currencies are in Australian dollars
KOKODA TRACK FOUNDATION 2021 2025
Location Australia
Client Kokoda Track Foundation
Purpose Supporting the client with quotes and service provision of logistical movements of goods in the APAC region.
Sector Procurement and Logistics

TRAINING AND NETWORKING SERVICES FOR SOUTH ASIA REGIONAL INFRASTRUCTURE CONNECTIVITY 2021 2025
Location Australia, Bangladesh, Bhutan, India, Maldives, Nepal, Sri Lanka
Client Australia Department of Foreign Affairs and Trade
Purpose Delivering the training and networking component in the South Asia Regional Infrastructure Connectivity (SARIC) initiative, which aims to identify and fund a pipeline of transport and energy projects that connect the economies of the South Asia region.
Sector Economic Growth, Governance, Law & Justice, Infrastructure

AUSTRALIA AWARDS SOUTH ASIA & MONGOLIA (AASAM) 2018 2028
Location Australia, Bangladesh, Bhutan, India, Maldives, Mongolia, Nepal, Pakistan, Sri Lanka
Client Australia Department of Foreign Affairs and Trade
Purpose Developing the skills, knowledge, and networks of individuals to drive change and contribute to development in their own countries and regions, while maintaining strong links to Australia.
Sector Education and Workforce Development

DEFENCE COOPERATIVE SCHOLARSHIP PROGRAM 2018 2022
Location Australia
Client Department of Defence/ADF
Purpose Provided scholarships for senior and middle ranking officers and Defence civilians from twenty key international partner nations within the Indo-Pacific region to undertake a masters degree by coursework at an Australian University for up to two years.
Sector Education and Workforce Development

MAVEN PROGRAM 2023 2024
Location Australia
Client Multi-Vendor
Purpose Breaking down accessibility and inclusion barriers while providing employment opportunities for people with disability in Palladium programs and numerous external organisations, predominantly within the NGO and private sector.
Sector Inclusive Growth

THE KIRIBATI FACILITY 2019 2023
Location Kiribati
Client Australia Department of Foreign Affairs and Trade
Purpose Supporting the Ministry of Employment and Human Resource (MEHR) in the skills and employment sector through the Skils for Employment Program and the Flexible Support Facility to build a more capable, qualified, and mobile Kiribati workforce.
Sector Education and Workforce Development

FLAGSHIP PROJECTS FOR STAKEHOLDERS VALUE CREATION 2022 2023
Location Chile, Peru, Australia, Ghana, South Africa
Client Continental
Purpose Assisting a mining company in developing a vision and framework that will serve as criteria for the selection of flagships projects in the host communities of their operating areas.
Sector Impact Measurements, Infrastructure

NEW COLOMBIAN PLAN 2021 2025
Location Colombia
Client Australia Department of Foreign Affairs and Trade
Purpose Aiming to increase knowledge of the Indo-Pacific in Australia by supporting Australian undergraduates to study and undertake internships in the region.
Sector Education and Workforce Development

SUPPORT TO THE AUSTRALIAN JUNIOR PROFESSIONAL OFFICERS (JPO) PROGRAM 2021 2022
Location Australia
Client Australia Department of Foreign Affairs and Trade
Purpose Delivered services related to the application administration and selection process of JPO applicants. The JPO Program is an established program run by the UK and other multilateral organisations to provide young professionals with the opportunity to gain hands-on experience in multilateral technical cooperation and international development.
Sector Education and Workforce Development

IMPACT PROGRAM DESIGN 2021 2023
Location Global
Client Global Impact Assets Partners
Purpose Assisting in the design of various impact programs.
Sector Governance, Inclusive Growth

HEALTH POLICY PLUS 2015 2022
Location Global
Client United States Agency for International Development
Purpose Worked with governments across four continents to optimise resources and foster sustainable health services, supplies, and delivery systems.
Sector Governance, Health, and Innovative Finance

DATA FOR IMPACT 2018 2023
Location Global
Client University of North Carolina
Purpose Supporting countries to realise the power of data as actionable evidence that can improve programs, policies, and, ultimately, health outcomes.
Sector Measuring Impact

GLOBAL FUND INDEFINITE QUANTITY CONTRACT (IQC) 2018 2023
Location Global
Client Global Fund
Purpose Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.
Sector Health

ADOLESCENTS AND CHILDREN, HIV INCIDENCE REDUCTION, EMPowerMENT, AND VIRUS ELIMINATION (ACHEIVE) 2018 2024
Location Global
Client FACT
Purpose Delivering overall data use and demand within the ACHEIVE consortium, working toward HIV/AIDS response and organisational capacity strengthening.
Sector Health

IMPACT PROGRAMS 2021 2022
Location Global
Client Global Impact Assets Partners
Purpose Assisting in the design of various impact programs.
Sector Governance, Inclusive Growth

HEALTH POLICY PLUS 2015 2022
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Location Global
Client Global Fund
Purpose Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.
Sector Health

MEETING TARGETS AND MAINTAINING EPIDEMIC CONTROL 2019 2024
Location Global
Client United States Agency for International Development
Purpose Transforming how data is used to accelerate HIV and COVID-19 epidemic control, moving us from a culture of retrospective reporting to prospective and prescriptive analytics that allow service providers to provide targeted, yet differentiated, prevention and treatment services in the highest-need sites.
Sector Health and Impact Measurements

ALLIANCE FOR ETrade DEVELOPMENT ACTIVITY 2018 2023
Location Global
Client United States Agency for International Development
Purpose Promoting digital trade in developing countries by addressing policy and enabling environment, skills development, trade facilitation and logistics, access to finance and digital payment, and inclusive trade.
Sector Economic Growth

CATApLyZe 2019 2027
Location Global
Client United States Agency for International Development
Purpose Catalysing USD 2 billion in private capital, especially to underfunded social sectors and higher risk countries around the globe.
Sector Capital Advisory, Economic Growth, Education and Workforce Development, Inclusive Growth, Innovative Finance

GLOBAL FUND PRIVATE SECTOR ENGAGEMENT 2020 2022
Location Global
Client Global Fund
Purpose Supported grant recipient countries to harness their private sector to deliver more impactful responses to fight AIDS, Tuberculosis, and Malaria.
Sector Health

GLOBAL FUND – SUPPLY CHAINS AND HEALTH SERVICES 2021 2023
Location Global
Client Global Fund
Purpose Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.
Sector Health

PARTNERSHIPS FOR FORESTS 2016 2023
Location Global
Client UK Foreign, Commonwealth & Development Office
Purpose Advancing sustainable forestry using investment models the private sector, governments, and communities can use to improve returns.
Sector Environment, Governance

UK PARTNERING FOR ACCELERATING CLIMATE TRANSITIONS (UKPART) 2020 2023
Location Global
Client UK Government’s Department for Business, Energy and Industrial Strategy (BEIS)
Purpose Partnering with official development assistance (ODA)-eligible, high- emissions countries to support them in implementing and increasing their ambitions for emissions reductions in line with their Nationally Determined Contributions and the long-term goal of the 2015 Paris Agreement to limit dangerous climate change.
Sector Measuring Impact

GENDER SMART OPPORTUNITY ASSESSMENT 2018 2022
Location Global
Client German Investment Corporation
Purpose Leveraging financial institutions’ ability to serve women clients, identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing organisational strategies.
Sector Measuring Impact

GLOBAL FUND OXYGEN SUPPLY 2021 2022
Location Global
Client i-ventures
Purpose Supported the Global Fund’s response to COVID-19 with the procurement and logistics related to oxygen plant, liquid oxygen, and other oxygen therapeutics.
Sector Health, Logistics

ENERGY ENTREPRENEURS GROWTH 2016 2025
Location Global
Client Shell Foundation
Purpose Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.
Sector Capital Advisory

IMPACT PRIVATE SECTOR PARTNERSHIPS PROGRAM 2019 2024
Location Australia
Client Australia Department of Foreign Affairs and Trade
Purpose Created Australia Department of Foreign Affairs and Trade’s internal resource hub for advice and support on private sector engagement issues, which includes the Business Partnerships Program, the Australia Department of Foreign Affairs and Trade’s Ropsha’s challenge fund for innovative partnerships between the government and the private sector.
Sector Economic Growth, Inclusive Growth

67
One of the most populous regions in the world, South East Asia is home to over 1,000 different ethnic groups and is rich in biodiversity. Our impact in this region is on behalf of clients from across the globe.
### INNOVATION FOR INDONESIA’S SCHOOL CHILDREN (INOVASI)

**Sector**: Education and Workforce Development  
**Location**: Indonesia  
**Client**: Australia Department of Foreign Affairs and Trade  
**Purpose**: Partnering with the Government of Indonesia to understand how to improve student learning outcomes and numeracy in diverse schools and districts across Indonesia.

| 571K Lives Touched | 3,579 Organisations Supported | 110 Partnerships Established | 136 Policies Developed or Strengthened |

### INVESTING IN INFRASTRUCTURE

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Growth</td>
<td>Expanding access to water and electricity infrastructure in Cambodia by promoting and catalyzing business growth and private investment.</td>
<td>Cambodia</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>2022</td>
</tr>
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</table>

### POLICY AND ECONOMIC LEVERS (PROPEL) HEALTH

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<td>Economic Growth</td>
<td>Assisting in the design of various impact programs.</td>
<td>Cambodia, Laos, Myanmar, Thailand, Vietnam</td>
<td>Australia Department of Foreign Affairs and Trade and Trade</td>
<td>2022</td>
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### MEKONG-AUSTRALIA PARTNERSHIP ON TRANSNATIONAL CRIME (MAP-TNC)

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<th>Year(s)</th>
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<tbody>
<tr>
<td>Health</td>
<td>Building deeper and stronger cooperation between Australia and Mekong countries to address transnational crime with a focus on drug trafficking, child exploitation, and financial crimes.</td>
<td>Cambodia, Laos, Myanmar, Thailand, Vietnam</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>2022</td>
</tr>
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### SOUTH EAST ASIA VACCINE

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<th>Client</th>
<th>Year(s)</th>
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<tbody>
<tr>
<td>Procurement and Logistics</td>
<td>Providing logistical support to deliver Personal Protection Equipment to the Government of Vietnam from the National Medical Stockpile in Australia.</td>
<td>Vietnam</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>2022</td>
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### VIETNAM COVID-19

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<td>2022</td>
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### IMPACT PROGRAM DESIGN

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<th>Client</th>
<th>Year(s)</th>
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<tbody>
<tr>
<td>Health</td>
<td>Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.</td>
<td>Global</td>
<td>Global Fund</td>
<td>2022, 2023</td>
</tr>
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</table>

### ADOLESCENTS AND CHILDREN, HIV INCIDENCE REDUCTION, EMPowerMENT, AND VIRUS ELIMINATION (ACHEVE)

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<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
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</thead>
<tbody>
<tr>
<td>Health</td>
<td>Supporting overall data use and demand within the ACHIEVE consortium, working towards HVADS response and organisational capacity strengthening.</td>
<td>Global</td>
<td>Pact</td>
<td>2024</td>
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### HEALTH POLICY PLUS

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<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>Assisting in the design of various impact programs.</td>
<td>Global</td>
<td>Global Impact Assets Partners</td>
<td>2022</td>
</tr>
</tbody>
</table>

### CATALYZE

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Growth</td>
<td>Catalysing USD 2 billion in private capital, especially to under-financed social sectors and higher risk countries around the globe.</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>2027</td>
</tr>
</tbody>
</table>

### GLOBAL FUND PRIVATE SECTOR ENGAGEMENT

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Growth</td>
<td>Supporting grant recipient countries to harness their private sector to deliver more impactful responses to fight Aids, Tuberculosis, and Malaria.</td>
<td>Global</td>
<td>Global Fund</td>
<td>2022</td>
</tr>
</tbody>
</table>

### DATA FOR IMPACT

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measuring Impact</td>
<td>Supporting countries to realise the power of data as actionable evidence that can improve programs, policies, and, ultimately, health outcomes.</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>2023</td>
</tr>
</tbody>
</table>

### TRANSLATING DATA FOR IMPLEMENTATION

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measuring Impact</td>
<td>Transforming how data is used to accelerate HIV and COVID-19 epidemic control, moving us from a culture of retrospective reporting to prospective and prescriptive analytics that allow service providers to provide targeted, yet differentiated, prevention and treatment services in the highest need sites.</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>2024</td>
</tr>
</tbody>
</table>

### MEETING TARGETS AND MAINTAINING EPIDEMIC CONTROL

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>Achieving and maintaining HIV epidemic control through strategic technical assistance and direct service delivery by improving HIV case finding, prevention, and treatment programming.</td>
<td>Global</td>
<td>Family Health International</td>
<td>2024</td>
</tr>
</tbody>
</table>

### ALLIANCE FOR ETREAD DEVELOPMENT ACTIVITY

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>Promoting digital trade in developing countries by addressing policy and enabling environment, skills development, trade facilitation and logistics, access to finance and digital payment, and inclusive trade.</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>2023</td>
</tr>
</tbody>
</table>

### GLOBAL FUND - SUPPLY CHAINS AND HEALTH SERVICES

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>Conducting spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis.</td>
<td>Global</td>
<td>Global Fund</td>
<td>2023</td>
</tr>
</tbody>
</table>

### PARTNERSHIPS FOR FORESTS

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environment, Governance</td>
<td>Partnering with official development assistance (ODA)-eligible, high-emissions countries to support them in implementing and increasing their ambitions for emissions reductions in line with their Nationally Determined Contributions and the long-term goal of the 2015 Paris Agreement to limit global temperature change.</td>
<td>Global</td>
<td>United Kingdom’s Department for Business, Energy and Industrial Strategy (BEIS)</td>
<td>2023</td>
</tr>
</tbody>
</table>

### UID FUND MANAGER

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measuring Impact</td>
<td>Providing risk and fund management expertise to the UIDM, and supporting the UIDM with the identification, selection, and funding of innovative digital solutions that have the power to make transformative impact and reduce inequalities in emerging markets.</td>
<td>Global</td>
<td>GIZA</td>
<td>2023</td>
</tr>
</tbody>
</table>

### INVESTMENT MOBILISATION FOR PROSPERITY AND CATALYTIC TRANSFORMATION (IMPACT)

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Growth</td>
<td>Supporting impact investments into businesses that reach the underserved as consumers, suppliers, distributors, or employees in some of the world’s poorest and most fragile states.</td>
<td>Global</td>
<td>UK Foreign, Commonwealth &amp; Development Office</td>
<td>2023</td>
</tr>
</tbody>
</table>

### MOBILE FOR DEVELOPMENT CENTRAL INNOVATION FUND MANAGER

<table>
<thead>
<tr>
<th>Sector</th>
<th>Purpose</th>
<th>Location</th>
<th>Client</th>
<th>Year(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measuring Impact</td>
<td>Providing business support and services, including financial, technical, and commercial advice and support, to drive innovation and growth in emerging markets.</td>
<td>Global</td>
<td>GIZA</td>
<td>2023</td>
</tr>
</tbody>
</table>

**Note:** All currencies are in Australian dollars.
<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
<th>Sector</th>
<th>Start Year</th>
<th>End Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vietnam</td>
<td>Vietnam Department of Defence</td>
<td>Supported the Ministry of National Defence of Vietnam with the procurement and logistical movements of medical equipment and consumables, including oxygen concentrators, dialysis machines, respirators, and Personal Protective Equipment.</td>
<td>Procurement and Logistics</td>
<td>2021</td>
<td>2022</td>
</tr>
<tr>
<td>Myanmar, Tanzania, Uganda</td>
<td>BRAC</td>
<td>Supporting multiple BRAC country offices in post investment support services.</td>
<td>Capital Advisory</td>
<td>2017</td>
<td>2020</td>
</tr>
<tr>
<td>Vietnam</td>
<td>Ministry of National Defence of Vietnam</td>
<td>Supported the Ministry of National Defence of Vietnam with the procurement and logistical movements of medical equipment and consumables, including oxygen concentrators, dialysis machines, respirators, and Personal Protective Equipment.</td>
<td>Procurement and Logistics</td>
<td>2023</td>
<td>2025</td>
</tr>
<tr>
<td>Philippines</td>
<td>United States Agency for International Development</td>
<td>Supported the Ministry of National Defence of Vietnam with the procurement and logistical movements of medical equipment and consumables, including oxygen concentrators, dialysis machines, respirators, and Personal Protective Equipment.</td>
<td>Procurement and Logistics</td>
<td>2019</td>
<td>2024</td>
</tr>
<tr>
<td>Indonesia</td>
<td>UNilever and UK Foreign, Commonwealth &amp; Development Office</td>
<td>Improving the results measurement system of social enterprises supported by the Transform Initiative so they can better demonstrate impact.</td>
<td>Impact Measurements</td>
<td>2020</td>
<td>2022</td>
</tr>
<tr>
<td>Ecuador, Indonesia</td>
<td>Confidential</td>
<td>Designed the long-term business, operations and partnerships, and prepared the implementation of new cocoa sourcing models.</td>
<td>Yield</td>
<td>2017</td>
<td>2020</td>
</tr>
<tr>
<td>Bangladesh, Ethiopia, Ghana, India, Indonesia, Kenya, Madagascar, Nepal, Zambia</td>
<td>Sustainable Cocoa Proof of Concepts</td>
<td>Improving the results measurement system of social enterprises supported by the Transform Initiative so they can better demonstrate impact.</td>
<td>Impact Measurements</td>
<td>2017</td>
<td>2020</td>
</tr>
<tr>
<td>Brazil, Egypt, Indonesia, Kenya, Malaysia, Mexico, Nigeria, Philippines, South Africa, UK Foreign, Commonwealth &amp; Development Office</td>
<td>Economic Growth, Health, Logistics</td>
<td>Supporting the in-country programs, managing the program implementation on a day-to-day basis, and acting on behalf of the UK Foreign, Commonwealth &amp; Development Office</td>
<td>Program Development</td>
<td>2019</td>
<td>2023</td>
</tr>
<tr>
<td>Australia</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Developed the skills, knowledge, and networks of scholarship recipients to drive change and contribute to development in their country while maintaining strong links to Australia.</td>
<td>Education and Workforce Development</td>
<td>2022</td>
<td>2026</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Provided a skilled workforce for a prosperous Timor-Leste.</td>
<td>Education and Workforce Development</td>
<td>2020</td>
<td>2022</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Supported in the flood relief and medical response efforts in Timor-Leste, particularly procuring medical equipment for the National Hospital.</td>
<td>Education and Workforce Development</td>
<td>2020</td>
<td>2022</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Provided support to Pacific and Timor-Leste citizen return-travellers, who were isolated prior to departure from Australia and displayed potential COVID-19 symptoms.</td>
<td>Education and Workforce Development</td>
<td>2019</td>
<td>2024</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Ministry of Health</td>
<td>Strengthening the policy environment for Vietnam to access to energy.</td>
<td>Energy Entrepreneurs Growth</td>
<td>2019</td>
<td>2022</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Ministry of Health</td>
<td>Strengthening the policy environment for Vietnam to access to energy.</td>
<td>Energy Entrepreneurs Growth</td>
<td>2019</td>
<td>2022</td>
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<tr>
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<td>2019</td>
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<td>Ministry of Health</td>
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<td>2019</td>
<td>2022</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Ministry of Health</td>
<td>Strengthening the policy environment for Vietnam to access to energy.</td>
<td>Energy Entrepreneurs Growth</td>
<td>2019</td>
<td>2022</td>
</tr>
</tbody>
</table>

**Gender Smart Opportunity Assessment 2018 - 2022**
- **Location**: Global
- **Client**: German Investment Corporation
- **Purpose**: Assisted financial institutions’ ability to serve women clients, identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing growth strategies.

**Women Entrepreneurs Finance Initiative 2020 - 2025**
- **Location**: Vietnam
- **Client**: Asian Development Bank
- **Purpose**: Strengthening the policy environment for women’s entrepreneurship and developing gender responsive products and services in collaboration with financial and non-financial institutions in order to increase lending to women small- and medium-sized enterprises in Vietnam.

**Global Fund Oxygen Supply 2021 - 2022**
- **Location**: Global
- **Client**: i-solutions
- **Purpose**: Supporting the Global Fund’s response to COVID-19 with the procurement and logistical services related to oxygen plant, liquid oxygen, and other oxygen therapeutics.

**Australia Awards Timor Leste 2022 - 2026**
- **Location**: Global
- **Client**: Shell Foundation
- **Purpose**: Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.

**Skills for Prosperity – Global Education and Skills Hub 2019 - 2023**
- **Location**: Indonesia
- **Client**: Cardno Emerging Markets
- **Purpose**: Providing education on the usage network to encourage community members to sign up to the network by explaining the health and environmental benefits.

**Australia - Indonesia Partnership in Disaster Risk Management 2019 - 2024**
- **Location**: Indonesia
- **Client**: Australia Department of Foreign Affairs and Trade
- **Purpose**: Aiming to strengthen disaster risk management and engagement between Australia and Indonesia through an adaptive approach that pub learning and knowledge management at the core of the program.

**Indonesian Armed Forces Personal Protective Equipment 2021 - 2022**
- **Location**: Indonesia
- **Client**: Australia Department of Foreign Affairs and Trade
- **Purpose**: Procured and provided logistical services for oxygen ventilators, oxygen cylinders, oxygen-concentrators, and rapid antigen COVID-19 tests for re-frigitng to support armed forces in Indonesia in the wake of the country’s COVID-19 outbreak.

**Screening Support 2021 - 2022**
- **Location**: Indonesia
- **Client**: Australia Department of Foreign Affairs and Trade
- **Purpose**: Provided support to Pacific and Timor-Leste citizen return-travellers, who were isolated prior to departure from Australia and displayed potential COVID-19 symptoms.

**Post Investment Support Services 2017 - 2020**
- **Location**: Myanmar, Tanzania, Uganda
- **Client**: BRAC
- **Purpose**: Supporting multiple BRAC country offices in post investment support services.

**Timor-Leste Covid-19 2021 - 2022**
- **Location**: Timor-Leste
- **Client**: Australia Department of Foreign Affairs and Trade
- **Purpose**: Assisted with the delivery of oxygen consumable equipment to Timor-Leste following on from the nation’s COVID-19 outbreak.

**Indonesia Low Carbon Energy Programme 2019 - 2024**
- **Location**: Indonesia
- **Client**: UK Foreign, Commonwealth & Development Office
- **Purpose**: Supporting Indonesia’s objectives to strengthen forest governance and market reforms that reduce illegal use of forest resources and benefit poor people.

**Screening Support 2021 - 2022**
- **Location**: Indonesia
- **Client**: Australia Department of Foreign Affairs and Trade
- **Purpose**: Provided support to Pacific and Timor-Leste citizen return-travellers, who were isolated prior to departure from Australia and displayed potential COVID-19 symptoms.

**Mentari – Indonesia Low Carbon Energy Programme 2020 - 2023**
- **Location**: Indonesia
- **Client**: UK Foreign, Commonwealth & Development Office
- **Purpose**: Aiming to deliver inclusive economic growth and poverty reduction in Indonesia by supporting the uptake of low carbon energy.

**Aris Network – Indonesia - Trade Support Facility 2019 - 2023**
- **Location**: Indonesia
- **Client**: European Union
- **Purpose**: Contributing to employment creation and sustainable inclusive economic growth, and providing technical assistance for the implementation of the Arise + Indonesia program aimed at enhancing Indonesia’s capacity to boost trade performance and competitiveness.

**Global Fund Private Sector Engagement Strategic Initiative 2021 - 2023**
- **Location**: Botswana, Democratic Republic of Congo, Malawi, Namibia, Niger, Nigeria, Pakistan, Philippines, South Sudan
- **Client**: Global Fund
- **Purpose**: Supporting grant recipient countries to harness private sector actors in country to deliver more impactful responses to the three diseases: HIV, Malaria and Tuberculosis.

**Transforming the Monitor and Evaluation System to Demonstrate Impact 2021 - 2025**
- **Location**: Bangladesh, Ethiopia, Ghana, India, Indonesia, Kenya, Madagascar, Nepal, Zambia
- **Client**: University and UK Foreign, Commonwealth & Development Office
- **Purpose**: Improving the results measurement system of social enterprises supported by the Transform Initiative so they can better demonstrate impact.

**Sourcing Sustainable Cocoa Proof of Concepts 2021 - 2022**
- **Location**: Ecuador, Indonesia
- **Client**: Confidential
- **Purpose**: Designed the long-term business, operations and partnerships, and prepared the implementation of new cocoa sourcing models.
Pacific Islands

The over 20,000 islands and atolls of the Pacific boast some of the world’s most unique and diverse ecosystems and rich cultural heritages. From capacity building to post-disaster relief, we support Pacific Islanders’ vision of resilience and prosperity.

TONGA VOLCANO

Our team provided logistical support to transport Humanitarian Emergency and Relief Support items and deliver them in-country in response to the volcanic eruption and tsunami in Tonga in January 2022. The eruption, which occurred during the worst of the COVID-19 outbreak, complicated efforts to deliver response supplies under a strict lockdown via contact-less means.

TONGA PLASTICS

Procured value for money services for the treatment and recycling or disposal of 25 plastic waste bales; provided advice of costed options and disposal after fumigation and gave logistical support to transport plastic waste to biosecurity-approved waste disposal or recycling depots.

AUSTRALIA AWARDS PAPUA NEW GUINEA DESIGN

Designing the next phase of Australia Awards in Papua New Guinea for the period 2023 to 2033, including a desktop study, rounds of consultations, design reference group meetings, the development of a series of issues papers, and the development of the Investment Design Document.

PROMOTING RESULTS AND OUTCOMES THROUGH POLICY AND ECONOMIC LEVERS (PROPEL) HEALTH

Promoting health results and outcomes through policy and economic levers – with a focus on family planning and reproductive health, primary healthcare, and the integration of family planning and reproductive health with HIV and maternal and child health.
### SUSTAINABLE LANDSCAPE PROGRAM

**2022 – 2027**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Papua New Guinea</td>
<td>United States Agency for International Development</td>
<td>Improving the governance of Papua New Guinea’s forestry to convert them into a pillar of the country’s low-carbon economy, reducing deforestation and greenhouse gas emissions, and addressing the impacts of COVID-19</td>
</tr>
</tbody>
</table>

**Sector:** Climate and Environment

### NAVY BOAT RAMP DESIGN

**2022 – 2023**

**Location:** Fiji

<table>
<thead>
<tr>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Providing construction services for the complete design and extension of an existing boat ramp, located at Republic Fiji Naval Squadron in Suva, Fiji.</td>
</tr>
</tbody>
</table>

**Sector:** Infrastructure

### LIFE-SAVING MEDICATIONS DELIVERY

**2022 – 2022**

**Location:** Solomon Islands

<table>
<thead>
<tr>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Supported the delivery of seven necessary medications to the country.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### LOGISTICS SUPPORT BLACKROCK

**2022 – 2023**

**Location:** Fiji

<table>
<thead>
<tr>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Providing services to support the procurement of emergency humanitarian supplies to be pre-positioned in Blackrock, Fiji.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### KIRIBATI DESALINATION UNIT

**2022 – 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kiribati</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Providing logistical support in moving items from Brisbane to Tonga in response to a natural disaster.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### AUSTRALIAN FEDERAL POLICE TONGA ASSISTANCE

**2022 – 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tonga</td>
<td>Australia Department of Defence</td>
<td>Providing support in moving items from Brisbane to Tonga in response to a natural disaster.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### VANIUTU COVID

**2022 – 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vanuatu</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Provided logistical support in Vanuatu to transport medical supplies and assist with deployment of relief items.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### NAURU AIRPORT REHABILITATION

**2021 – 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nauru</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Developed a conceptual engineering design and feasibility study of the Nauru Airport Rehabilitation project to ensure compliance with International Civil Aviation Organisation standards, extend the life of the existing runway, and provide further economic benefits to Nauru and the local community.</td>
</tr>
</tbody>
</table>

**Sector:** Infrastructure

### PALAU RESPONSE

**2022 – 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Republic of Palau</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Proportioning emergency and supplementary procure items in response to recent tropical storm damage in the Republic of Palau.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### VANUATU RAPID ANTIGEN TESTS

**2022 – 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vanuatu</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Procured 50,000 antigen rapid tests in response to COVID-19 and provided logistical support for their delivery to Port Vila Airport.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### LOGISTICS SUPPORT TUVALU DROUGHT

**2022 – 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuvalu</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Providing procurement and transportation of water bladders, pumps, generators, toolboxes, fire fighting units, water purification tablets, and other relief items to affected communities by the slow onset Tuvalu Drought.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### GEOSCIENCE AUSTRALIA

**2022 – 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Several Pacific Islands Countries</td>
<td>Geoscience Australia</td>
<td>Providing logistical, shipping, and freight forwarding and procurement services, supporting the installation and maintenance of the Global Navigation Satellite System to 13 participating Pacific Island countries.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### BLACKROCK TRANCHE

**2022 – 2022**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiji</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Provided logistical support to the military base in Fiji in response to the upcoming La Nina weather season.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

### KIRIBATI WAREHOUSE SAFEGUARDING

**2022 – 2023**

<table>
<thead>
<tr>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kiribati</td>
<td>Australia Department of Foreign Affairs and Trade</td>
<td>Completing risk registers, reports, and multiple plans and proposals in response to Kiribati Warehouse Safeguarding.</td>
</tr>
</tbody>
</table>

**Sector:** Procurement and Logistics

---

*All currencies are in Australian dollars*
### LOGISTICS SUPPORT SPECIALISED MEDICAL EQUIPMENT 2022 – 2023

**Location:** Vanuatu

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Supporting the establishment of a small humanitarian warehouse in intermediate locations for all items provided by several donors in response to a drought in Kiribati.

**Sector:** Procurement and Logistics

### AUSTRALIA PACIFIC CLIMATE PARTNERSHIP SUPPORT UNIT 2018 – 2022

**Location:** Global

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Providing high-quality technical assistance to Country Coordinating Mechanisms to strengthen their oversight and improve performance and national linkages that will lead to a more coherent and sustainable country response to epidemics.

**Sector:** Education and Workforce Development, Environment, Governance, Health

### AUSTRALIA PACIFIC SECONDARY SCHOOLS SCHOLARSHIP PROGRAM 2020 – 2023

**Location:** Australia, Fiji, Kiribati, Nauru, Papua New Guinea, Solomon Islands, Tonga, Tuvalu, Vanuatu, Western Samoa

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Providing greater opportunities for Pacific Island students to attend an Australian secondary school for an international education experience.

**Sector:** Education and Workforce Development

### PACIFIC LABOUR FACILITY 2018 – 2023

**Location:** Global

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Supporting the administration of the Pacific Labour Scheme, and providing targeted support to the Seasonal Workers Programme, connecting Pacific workers to Kiribati employers to bring benefits to Pacific countries, workers, Australian businesses, and communities.

**Sector:** Education and Workforce Development, Governance

### TROPICAL CYCLONE YASA 2020 – 2023

**Location:** Fiji

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Providing supplies for the infrastructure rebuilding efforts after Tropical Cyclone Yasa.

**Sector:** Procurement and Logistics

### NAURU HEALTH SYSTEM SUPPORT PROJECT 2019 – 2022

**Location:** Nauru

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Strengthened the health system that holistically contributes to reducing the burden of non-communicable diseases in Nauru.

**Sector:** Health

### DEED OF STANDING OFFER FOR ADVISORY SERVICES EDUCATION PANEL 2014 – 2022

**Location:** Bangladesh, Fiji, Nepal, Papua New Guinea, Solomon Islands

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Provided on-demand technical assistance and program implementation to Australia Department of Foreign Affairs and Trade and other Australian government organisations in the education sector.

**Sector:** Economic Growth, Education and Workforce Development

### MEDICAL SUPPLIES PROCUREMENT 2021 – 2022

**Location:** Kiribati, Tuvalu

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Procured and managed the delivery of pharmaceutical and medical supplies required in Tuvalu and Kiribati.

**Sector:** Procurement and Logistics

### MEDICAL LOGISTICS 2021 – 2022

**Location:** Papua New Guinea

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Provided specialised technical and logistics expertise to support the Australian Medical Assistance Team in Papua New Guinea following the worsening COVID-19 crisis in the region.

**Sector:** Procurement and Logistics

### NAURU SUPPORT SERVICES 2017 – 2022

**Location:** Nauru

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Providing policy level advice and facilitating the provision of evidence-based sector data to support the implementation of Samoas’ Education Sector Plan.

**Sector:** Education and Workforce Development

### AUSTRALIAN FEDERAL POLICE MERGERS & ACQUISITIONS DESIGN DEED 2021 – 2022

**Location:** Solomon Islands

**Client:** Australian Federal Police

**Purpose:** Assessed the Solomon Islands’ Police Development Program’s progress towards intermediate and end-of-program outcomes and made recommendations for its redesign.

**Sector:** Governance, Law & Justice, Impact Measurements

### PRIVATE SECTOR DEVELOPMENT PROGRAMME 2019 – 2023

**Location:** Vanuatu

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Facilitating the performance of Samoas’s private sector in order to generate improvements in profitability and employment.

**Sector:** Economic Growth

### THAILAND POLICING AND JUSTICE PROGRAMME 2020 – 2023

**Location:** Thailand

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Supporting the Australian Police Assistance Team in Thailand.

**Sector:** Procurement and Logistics

### ASIA-PACIFIC LABOUR FACILITY 2018 – 2023

**Location:** Global

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Supporting the administration of the Pacific Labour Scheme, and providing targeted support to the Seasonal Workers Programme, connecting Pacific workers to Kiribati employers to bring benefits to Pacific countries, workers, Australian businesses, and communities.

**Sector:** Education and Workforce Development, Governance

### DEED OF STANDING OFFER FOR ADVISORY SERVICES 2014 – 2022

**Location:** Bangladesh, Fiji, Nepal, Papua New Guinea, Solomon Islands

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Provided on-demand technical assistance and program implementation to Australia Department of Foreign Affairs and Trade and other Australian government organisations in the education sector.

**Sector:** Economic Growth, Education and Workforce Development

### ALLIANCE FOR MENTAL HEALTH 2018 – 2023

**Location:** Vanuatu

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Providing overall data use and demand within the AGIMH consortium, working toward HIV/AIDS response and organizational capacity strengthening.

**Sector:** Health

### TONGA MEDICAL SUPPLIES PROCUREMENT 2020 – 2023

**Location:** Tonga

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Assisted in the expansion of the Tongan medical supplies procurement program.

**Sector:** Procurement and Logistics

### DEED OF STANDING OFFER FOR ADVISORY SERVICES 2014 – 2022

**Location:** Bangladesh, Fiji, Nepal, Papua New Guinea, Solomon Islands

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Provided on-demand technical assistance and program implementation to Australia Department of Foreign Affairs and Trade and other Australian government organisations in the education sector.

**Sector:** Economic Growth, Education and Workforce Development

### AUSTRALIAN TRADE AND ECONOMY 2020 – 2023

**Location:** Australia, Fiji, Kiribati, Nauru, Papua New Guinea, Solomon Islands, Tonga, Tuvalu, Vanuatu, Western Samoa

**Client:** Australia Department of Foreign Affairs and Trade

**Purpose:** Supporting the administration of the Pacific Labour Scheme, and providing targeted support to the Seasonal Workers Programme, connecting Pacific workers to Kiribati employers to bring benefits to Pacific countries, workers, Australian businesses, and communities.

**Sector:** Education and Workforce Development, Governance
<table>
<thead>
<tr>
<th>DISASTER PREPAREDNESS</th>
<th>2021-2022</th>
<th>Location: Fiji</th>
<th>Client: Australia Department of Foreign Affairs and Trade</th>
<th>Purpose: Supported capacity building in Fiji’s disaster response sector; conducted a sector review into logistics capability and humanitarian supply chains; and developed a workplan for the Fiji National Disaster Management Office to improve and rectify issues identified in sector review.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taufa’ahau – Human Development for All Facility</td>
<td>2021-2025</td>
<td>Location: Samoa</td>
<td>Client: Australia Department of Foreign Affairs and Trade</td>
<td>Purpose: Supporting Samoa to unlock progress on critical social issues: improved health, education, gender equality and social outcomes, and social harmony for all Samoans.</td>
</tr>
<tr>
<td>Solomon Islands Civil Unrest</td>
<td>2021-2022</td>
<td>Location: Solomon Islands</td>
<td>Client: Australia Department of Foreign Affairs and Trade</td>
<td>Purpose: Provided logistical, deployment, and procurement support in Australia to procure transport medical equipment and Humanitarian Emergency Logistics Support to Honiara and Solomon Islands, as a part of the response package to assist Solomon Islands Government following civil unrest.</td>
</tr>
<tr>
<td>Vanuatu Skills Partnership</td>
<td>2017-2026</td>
<td>Location: Vanuatu</td>
<td>Client: Australia Department of Foreign Affairs and Trade</td>
<td>Purpose: A dynamic co-investment between the Government of Australia and Vanuatu for the continued development of the national skills system, in line with Vanuatu 2030 – the People’s Plan.</td>
</tr>
</tbody>
</table>

### PACIFIC FOREST GOVERNANCE

| Location: Papua New Guinea | Client: European Forest Institute | Purpose: Provided facilitation services to ensure the quality of national deliberations, promote lesson learning, and help secure effective implementation of a nationally owned forest sector reform agenda. |

### IMPACT PROGRAM DESIGN

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Client</th>
<th>Purpose</th>
<th>Sector</th>
<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021-2022</td>
<td>Global</td>
<td>Global</td>
<td>Assembling in the design of various impact programs</td>
<td>Governance, Inclusive Growth</td>
<td>Global</td>
</tr>
</tbody>
</table>

### HEALTH POLICY PLUS

<table>
<thead>
<tr>
<th>Year</th>
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<th>Sector</th>
<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015-2022</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>Working with governments across four continents to optimise resources and foster equitable health services, supplies, and delivery systems</td>
<td>Governance, Health, and Innovative Finance</td>
<td>Global</td>
</tr>
</tbody>
</table>

### DATA FOR IMPACT

<table>
<thead>
<tr>
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<th>Sector</th>
<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016-2023</td>
<td>Global</td>
<td>University of North Carolina</td>
<td>Supporting countries to realise the power of data as actionable evidence that can improve programs, policies, and, ultimately, health outcomes</td>
<td>Measuring Impact</td>
<td>Global</td>
</tr>
</tbody>
</table>

### TRANSLATING DATA FOR IMPLEMENTATION

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<th>Sector</th>
<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018-2024</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>Transforming how data is used to accelerate HIV and COVID-19 epidemic control, moving us from a culture of retrospective reporting to prospective and prescriptive analytics that allow service providers to provide targeted, yet differentiated, prevention and treatment services in the highest need areas</td>
<td>Health and Impact Measurements</td>
<td>Global</td>
</tr>
</tbody>
</table>

### MEETING TARGETS AND maintaininG EPIDEMIC CONTROL

<table>
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<tr>
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<th>Sector</th>
<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019-2024</td>
<td>Global</td>
<td>Family Health International</td>
<td>Achieving and maintaining HIV epidemic control through strategic technical assistance and direct service delivery by improving HIV case finding, prevention, and treatment programming</td>
<td>Health</td>
<td>Global</td>
</tr>
</tbody>
</table>

### ALLIANCE FOR ETHICAL DEVELOPMENT ACTIVITY

<table>
<thead>
<tr>
<th>Year</th>
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<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019-2023</td>
<td>Global</td>
<td>United States Agency for International Development</td>
<td>Promoting digital trade in developing countries by addressing policy and enabling environment, skills development, trade facilitation and logistics, access to finance and digital payment, and inclusive trade.</td>
<td>Economic Growth</td>
<td>Global</td>
</tr>
</tbody>
</table>

### GENDER SMART OPPORTUNITY ASSESSMENT

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<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018-2022</td>
<td>Global</td>
<td>German Investment Corporation</td>
<td>Assessing financial institutions’ ability to serve women clients, identifying gaps where there is existing market demand, increasing their client base, and recommending next steps that fit existing growth strategies.</td>
<td>Measuring Impact</td>
<td>Global</td>
</tr>
</tbody>
</table>

### TECHNICAL ASSISTANCE FOR THE SUPPORT TO SUSTAINABLE RURAL LIVELIHOODS PROGRAMME

<table>
<thead>
<tr>
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<th>Client</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021-2023</td>
<td>Fiji</td>
<td>European Union</td>
<td>Providing technical assistance to the Ministry of Agriculture and other key stakeholders to improve the public sector performance and service delivery to modernise the agriculture sector, with the ultimate goal of enhancing rural livelihoods, environmental sustainability, and food and nutrition security for all Fijians.</td>
<td>Economic Growth, Environment</td>
<td>Global</td>
</tr>
</tbody>
</table>

### GLOBAL FUND DESIGN SUPPLY

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</tr>
</thead>
<tbody>
<tr>
<td>2021-2022</td>
<td>Global</td>
<td>Global</td>
<td>Conducted spot checks of supply chain and health services across twenty-two countries, including desk reviews, data collection, and analysis</td>
<td>Health</td>
<td>Global</td>
</tr>
</tbody>
</table>

### PARTNERSHIPS FOR FORESTS

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>2016-2023</td>
<td>Global</td>
<td>UK Foreign, Commonwealth &amp; Development Office</td>
<td>Supporting grant recipient countries to harness their private sector to deliver more impactful responses to fight Aids, Tuberculosis, and Malaria.</td>
<td>Health</td>
<td>Global</td>
</tr>
</tbody>
</table>

### ENERGY ENTREPRENEURS GROWTH

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>2018-2025</td>
<td>Global</td>
<td>Shell Foundation</td>
<td>Supporting the structuring of an innovative investment vehicle to provide access to capital to early stage businesses supporting access to energy.</td>
<td>Capital Advisory</td>
<td>Global</td>
</tr>
</tbody>
</table>
Palladium is a global impact firm, working at the intersection of social progress and commercial growth. For nearly 60 years, we’ve been helping our clients to see the world as interconnected – by formulating strategies, building partnerships, mobilising capital, and implementing programs.

We work with corporations, governments, investors, communities, foundations, and civil society. With a global network operating in over 90 countries, Palladium is in the business of making the world a better place.

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